



ANNUAL REPORT

—
**1 JULY 2016 TO
30 JUNE 2017**

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WHĀNAU ORA

CREATING SUSTAINABLE
SOCIAL CHANGE

We are the Whānau Ora commissioning agency for Te Waipounamu/The South Island of New Zealand. We work on behalf the of nine iwi in Te Waipounamu to foster and grow inspirational ideas that are whānau-centred, intergenerational, locally driven, and provide direct impact for whānau.

We work alongside whānau to create social change from the grass-roots level to enable independent transformational change.


OUR OBJECTIVE

To meet the aspirations of the nine iwi of Te Waipounamu to serve and be inclusive of all whānau within Te Waipounamu so they may flourish in their own image and on their own terms.



This Annual Report is dated 31st October 2017 and is signed on behalf of the Board by:


Trevor Taylor, Chairman


Helen Leahy, Pouārahi / Chief Executive

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OUR VISION

Whānau are able to fulfil their dreams and aspirations, are culturally connected, thriving and contributing members of their communities.

OUR MISSION

We support whānau transformation through investing in their capability to create meaningful change, now and for generations to come. Our mission is to invest in whānau-centred outcomes by championing a Whānau Ora approach in all that we do.

OUR PURPOSE

Our purpose is to foster and grow inspirational ideas which are whānau-centred, intergenerational, locally driven, and will provide direct impact for whānau.

PRINCIPLES WE ARE GUIDED BY

Ngā Kaupapa Tuku Iho: Recognise beliefs and values guide whānau behaviour and response. Reflect these values by providing opportunities for whānau to express them.

Whānau Opportunity: Accept that all whānau have strengths and recognise how leadership is expressed so that opportunities for action and change are leveraged from within the whānau. Engagement and contribution is enabled.

Best Whānau Outcomes: Joint planning with whānau to assist them to identify the outcomes that they need from existing services in the community and acting as a navigator to bring these resources to them. Includes whānau-selected measures of success.

Coherent Service Delivery: Integrate whānau identified outcomes to ensure services are seamless and enable these outcomes.

Whānau Integrity: All whānau are treated with the respect and integrity that is their legacy as Māori. Whānau are provided with the opportunity and support to determine their outcomes.

Effective Resourcing: Respecting whānau integrity and coordinating the level of resources that is required to achieve their self-determined outcomes.

Competent and Innovative Provision: Identify the strength that is often latent or covered over by circumstances and work with this to support whānau to move from crisis to enable them to achieve their aspirations.

HIGHLIGHTS

2016/17

JULY 2016

- **Moving the Māori Nation** - The Minister for Whānau Ora announced the launch of Matika – Pouarahi/ Chief Executive Helen Leahy was invited to sit on the Advisory Panel. The fund takes a Whānau Ora approach to supporting individuals, whānau and community organisations delivering healthy lifestyles at a 'grassroots' level'. It also supports successful community healthy lifestyle programmes that can be replicated in other communities and regions across the motu to benefit whānau.

AUGUST 2016

- **Tū Pono: Te Mana Kaha o Te Whānau Engagement Hui** - Twelve hui were held across Te Waipounamu to advance progress in eliminating violence as part of an Integrated Safety Response pilot.
- **Whānau Ora Iwi Partnership Group presentation** GPL Chair, Norm Dewes and Donovan Clarke; Taumata members, Taku Parai and Rob McKewen, joined Trish Young and Serena Lyders from Awarua Whānau Services to address the Whānau Ora Iwi Partnership Group.
- **Results-Based Accountability Workshops** in Christchurch, Invercargill, Dunedin, Nelson and Blenheim to develop the skills of whānau who carry out the reporting duties for initiatives.
- **Whānau Ora Navigator Hui** at Rehua Marae two day professional development wānanga including Mokopuna Ora (children in care); youth suicide prevention.

NOVEMBER 2016

- **Te Kākano o Te Totara** - rangatahi leadership programme wānanga/graduation. The graduation was the culmination of four wānanga focusing on various aspects of leadership and development.

DECEMBER 2016

- **Te Pāpori o Whakatere** - social incubator programme graduation. The graduation was a culmination of a 10 week intensive support programme designed to build the business capability of attendees.

JANUARY 2017

- **Emergency Response Strategy** - Our team visited Kaikōura to take part in the emergency response strategy review following the earthquakes on 14 November 2016, as our staff played a key role in connecting with and assisting whānau in need.

FEBRUARY 2017

- **Emergency Response** - Support for Port Hills Fires where two separate fires, several kilometres apart, started on Monday afternoon on 13 February 2017. The fires resulted in the death of a helicopter pilot and the destruction of nine houses and two significantly damaged by the fires, and hundreds of residents were evacuated. Our team worked hard to provide support to whānau affected.

MARCH 2017

- **Launch of initiative** - Soul full Superfoods Ltd was funded to provide healthy kai options for whānau; to ensure there are fresh affordable options, and to encourage and inspire us to eat better, to use home-grown and local produce, and immediately feel the benefits

APRIL 2017

- **National Jigsaw Conference** - Pouarahi, Helen Leahy presented to participants about Whānau Ora at the conference which was themed: The culture of family and sexual violence.
- **Tū Pono: Te Mana Kaha o Te Whānau Hui Tuhuru Marae** at Arahura, Arowhenua Marae, Dunedin
- **Top of the South Navigator Hui** - An opportunity for Navigator's to come together to learn and share information held at Te Āwhina Marae in Motueka

MAY 2017

- **Department of Corrections Leadership Hui** - Pouarahi, Helen Leahy presented to 150 Senior Managers for the Southern Region about whānau-driven approaches to working with offenders.
- **Coaching Hui** - Gathering of coaches who work with whānau-based entities at the Sudima in Christchurch. Ten coaches in attendance.
- **Aronui Tomua Annual Hui in Owaka** - Gathering of Māori teachers representing kura kaupapa Māori, early childhood, support staff, kaiarahi reo and kaimahi in schools and kōhanga reo.
- **Tū Ake, Tū Pono, Tū Tika** - Free from Violence through a Whānau View; Whakatū Marae, Nelson.
- **PATH Training for Whānau Ora Navigators** at Koukourārata.
- **Te Kākano o Te Totara Rangatahi Leadership Wānanga**, Arowhenua Marae, Temuka.

JUNE 2017

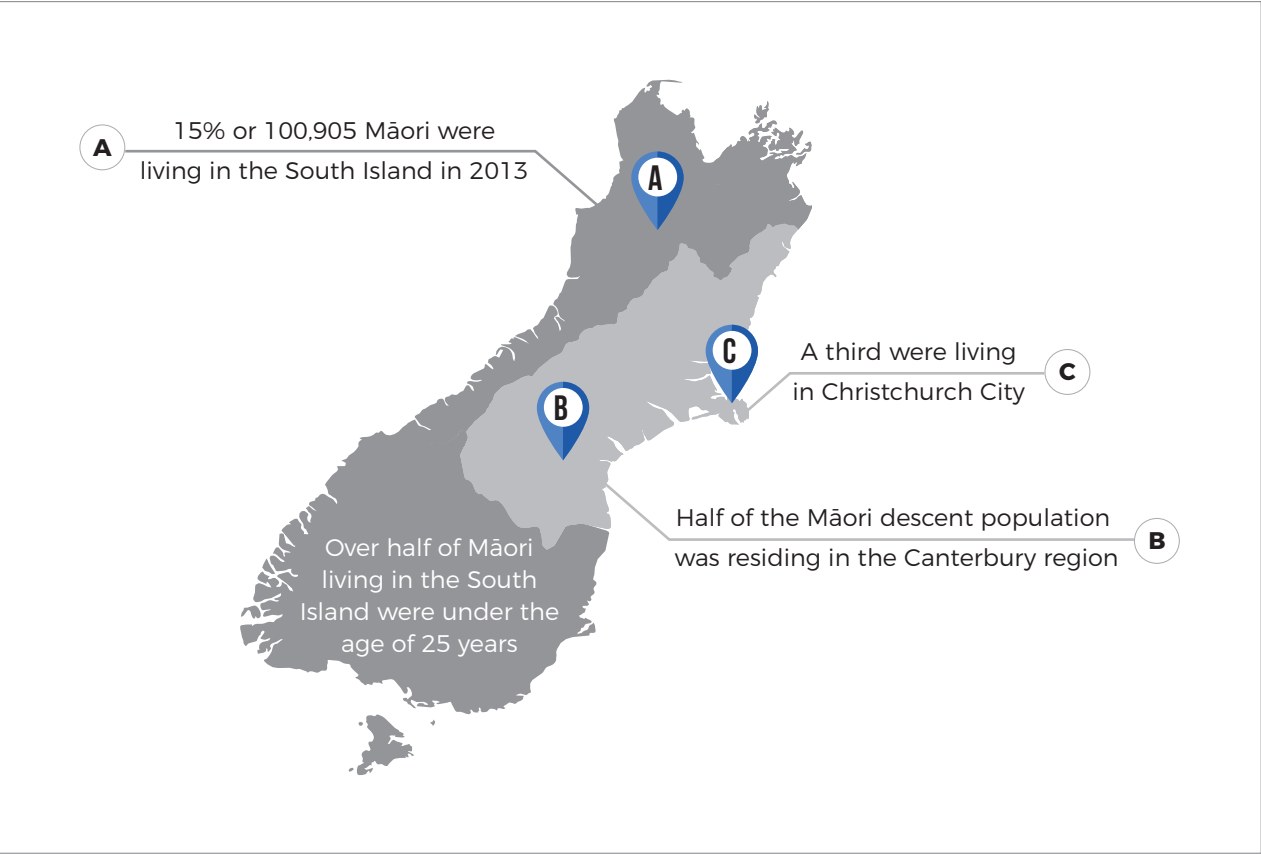
- **Tū Pono** - Te Mana Kaha o te Whānau Launch, Rehua Marae, Christchurch
- **Te Pūtahitanga o Te Waipounamu Annual Symposium** - Ngā Hau e Whā Marae, Christchurch

DEMOGRAPHICS

Based upon the 2013 Census data, approximately 15% of the total Māori population were living in the South Island in 2013. Half of the Māori descent population in the South Island was residing in the Canterbury region, with a third living in Christchurch City. The Māori population has a young age structure and over half of Māori living in the South Island were under the age of 25 years.

The nine iwi of Te Waipounamu account for approximately 32% of the total Māori population, with the remaining 68% comprised of ngā maata waka iwi.

WHICH PEOPLE WHERE?



SELECTED IWI AFFILIATIONS	SOUTH ISLAND	
	COUNT	% IN SOUTH ISLAND
Ngai Tahu / Kai Tahu	29766	28.0%
Te Atiawa (Te Waipounamu/South Island)	1014	1.0%
Ngāti Kuia	960	0.9%
Ngāti Rarua	498	0.5%
Ngāti Koata	492	0.5%
Ngāti Apa ki Te Ra To	402	0.4%
Ngāti Tama (Te Waipounamu/South Island)	135	0.1%
Ngāti Toarangatira (Te Waipounamu/South Island)	147	0.1%
Rangitane (Te Waipounamu/South Island)	642	0.6%
Ngapuhi	10821	10.2%
Ngāti Porou	7884	7.4%
Ngāti Tuwharetoa	3327	3.1%
Waikato	3159	3.0%
Tuhoe	2874	2.7%
Ngāti Maniapoto	2871	2.7%
Ngāti Kahungunu ki Te Wairoa	2478	2.3%
Ngāti Kahungunu, region unspecified	2421	2.3%
Te Arawa	2142	2.0%
Kati Mamoe	2010	1.9%
Te Atiawa (Taranaki)	1908	1.8%
Ngāti Raukawa (Horowhenua/Manawatu)	1242	1.2%
Ngāti Awa	1221	1.1%
Tainui	1209	1.1%
Te Ati Haunui-a-Paparangi	975	0.9%
Ngaïterangi	972	0.9%
Ngāti Kahungunu ki Wairarapa	951	0.9%
Te Whanau-a-Apanui	921	0.9%
Ngāti Whatua	918	0.9%
Te Rarawa	849	0.8%
Whakatohea	843	0.8%
Other Iwi	20334	19.1%
	106386	100%

ABOUT US



Te Pūtahitanga o Te Waipounamu represents the convergence of the rivers of Te Waipounamu bringing sustenance to the people, and reflects our founding value of whanaungatanga. It is also an acknowledgement of the centrality of whakapapa to whenua and whānau connections that bind us together in a shared future. The collaboration illustrates that whakawhanaungatanga, kotahitanga and whānau self-determination are the foundations of strong and sustainable communities.

Te Pūtahitanga o Te Waipounamu is a Limited Liability Partnership formed by the nine iwi of Te Waipounamu. The organisation is a vehicle through which whānau are enabled to pursue their aspirations for health and wellbeing.

Te Pūtahitanga o Te Waipounamu is the Whānau Ora Commissioning Agency for Te Waipounamu. This partnership builds on five years of strengthening collaboration amongst the iwi of Te Waipounamu and is anchored in shared commitments to whānau as the building blocks of our communities.

The commissioning agency model contributes to realising the power of Whānau Ora by developing strategies based on four guiding principles:

Kotahitanga - collaborative approach to integrated solutions and delivery

Kāinga focus - local solutions. Whānau initiated solutions are best.

Panoni hou - innovation through investing in new solutions, encouraging social innovation and entrepreneurship to incentivise new services, new approaches and integrated solutions

Kōkiritanga - partnering for success

The Whānau Ora approach is unique because it:

- Recognises a collective entity,
- Endorses a group capacity for self-determination,
- Has an inter-generational dynamic,
- Is built on a Māori cultural foundation,
- Asserts a positive role for whānau within society and can be applied across a wide range of social and economic sectors

GENERAL PARTNERSHIP BOARD CHAIR'S MESSAGE



Kei ngā mana kei ngā reo kei aku rangatira o Te Whānau Ora.

Nāia te hau o mihi e rere ana ki a koutou katoa mai i Te Pūtahitanga o Te Waipounamu. Ko tā Te Pūtahitanga o Te Waipounamu "Kia uhia te orange o te whānau ki te korowai o manaakitanga. Tūhonotia rā - Tui, tui, tuia!"

Tēnā koutou tēnā koutou tēnā hoki tātau katoa.

Ko te mihi tuatahi, he mihi aroha tēnei ki Te Taumata, the representative board of the nine iwi of Te Waipounamu; Ngāi Tahu; Ngāti Rarua; Ngāti Tama; Ngāti Kuia; Ngāti Koata, Rangitane ki Wairau, Ngāti Apa ki te Rā To; Ngāti Toa Rangatira, Te Atiawa. It is our privilege to work on behalf of Te Taumata, and the nine iwi, giving form to their strategic vision. Nāia ngā mihi ki a koutou mā, te ihu o tēnei waka.

I want to also acknowledge my fellow Directors for their leadership and guidance over the last twelve months; in particular I wish to acknowledge our former Chair, Norm Dewes, who retired from Te Pūtahitanga o Te Waipounamu in June 2017, after serving three years as the founding Chair of the General Partnership Board. It has been a pleasure to work alongside such a passionate advocate for Whānau Ora. The Te Pūtahitanga o Te Waipounamu whānau were delighted to see Norm's tireless service to whānau recognised with a Queen's Birthday Honour in 2016, and again at our Symposium, where he was presented with a taiaha by Minister Flavell. Nāia te mihi ki a koe e te rangatira. I also would like to acknowledge the ongoing support and guidance from Donovan Clarke, Lisa Tumahai and our newest Director, Glenice Paine. We are proud of the achievements of Te Pūtahitanga o Te Waipounamu over the past twelve months, which has seen substantial development and growth.

I would also like to acknowledge the former Minister for Whānau Ora, the Hon Te Ururoa Flavell, who has

been a constant stalwart and champion of Whānau Ora. It has been a pleasure to meet with the Minister on a regular basis to share the progress of whānau and their journeys whilst also discussing the on-going priorities on Whānau Ora. I want to also recognise the commitment of Te Puni Kokiri in working closely with our team to understand the unique focus of our commissioning model.

Finally, it is with great pride that I acknowledge our Pouarahi, Helen Leahy and her team. Helen is as inspiration to us all, with her relentless drive for the wellbeing of whānau. It was humbling to see her achievements honoured with the 2017 Dame Tariana Turia award recognising significant contributions to Whānau Ora and whānau centred practice (Te Kāhu Kōrako).

Helen has steered Te Pūtahitanga o Te Waipounamu through a substantial period of growth, under her leadership the reach, recognition and achievements of our organisation have flourished. In particular I want to acknowledge the increase in our Whānau Ora Navigator workforce. Although we are only funded for sixteen Navigator positions Helen has chivalrously championed for an expanded workforce leading to a total of 48 Navigator positions being contracted across Te Waipounamu. An excellent achievement that will benefit many whānau within our communities. I want to acknowledge the Whānau Enhancement team including staff, contractors, the Navigators and all those who have worked relentlessly to support whānau in need. Anei te mihi rangatira ki a koutou.

Our unique commissioning model has supported 120 whānau-centred initiatives to achieve their aspirations over the last three years. This has required a tremendous amount of dedication and passion. I understand that the uniqueness of our model brings challenges, but it also brings rewards, life changing rewards for whānau. I wish to sincerely acknowledge



the efforts of our Commissioning team, Our independent assessment panel and all those who have contributed to the realisation of these whānau aspirations. E rere ana te mihi ki a koutou.

This year we have seen many changes within Te Pūtahitanga o Te Waipounamu. Our increased focus on data, fiscal management, governance and outcomes reporting has required specialist expertise over and above our daily operations. I wish to acknowledge all our support staff, the foundation of our organisation who keep the wheels turning. Kei te mihi aroha ki a koutou te tumu o tēnei whare.

Helen and her team work tirelessly to support the whānau of Te Waipounamu in pursuit of their aspirations. The geographical challenges along with meeting the differing needs of whānau brings with it many challenges and the team have shown dedication and commitment. On behalf of the General Partnership Board I sincerely thank you

Helen, and your team for the amazing work you have done.

Nāia ngā mihi aroha ki a koutou mō te mahi kia ora ai te whānau o Te Waipounamu.

The Financial Accounts for the year ended 30 June 2017 show a strong financial performance. All 2016-17 commissioning funds under Waves 3, 4, 5 and 6 have been allocated and operational expenditure has been held within budget.

The past year, and the past three years have set the foundation for the future. We are excited to have another three years to support whānau and their aspirations. I am sure the journey ahead will be filled with many challenges and opportunities that will make us all richer for the experience.

**Trevor Taylor, Chairperson
General Partner Limited Board**



TE TAUMATA CHAIR’S MESSAGE



Kei ngā mana kei ngā reo kei aku rangatira o Te Whānau Ora
Nāia ngā mihi o te kahui maunga o Te Waipounamu
Nāia ngā mihi o ngā awa maha o te motu
Ko Te Taumata o Te Pūtahitanga tēnei e mihi ana

Kia rere hoki te hau o mihi ki a rātau kua whetūrangtia
Nā rātau mā tātau tēnei huarahi i para
Āpiti hono tātai hono Rātau te hunga mate ki a rātau
Āpiti hono tātai hono Tātau te hunga ora ki a tātau
Ko tā Te Pūtahitanga o Te Waipounamu
“Kia uhia te orange o te whānau ki te korowai o manaakitanga.
Tūhonotia rā - tui, tui, tuia!”

Tēnā koutou tēnā koutou tēnā hoki tātau katoa.

Te Pūtahitanga is a partnership between the nine iwi of Te Waipounamu: Ngāi Tahu, Ngāti Apa ki te Rā To, Ngāti Tama, Ngāti Kuia, Ngāti Koata, Te Atiawa, Ngāti Toa Rangatira, Rangitāne o Wairau and Ngāti Rarua.

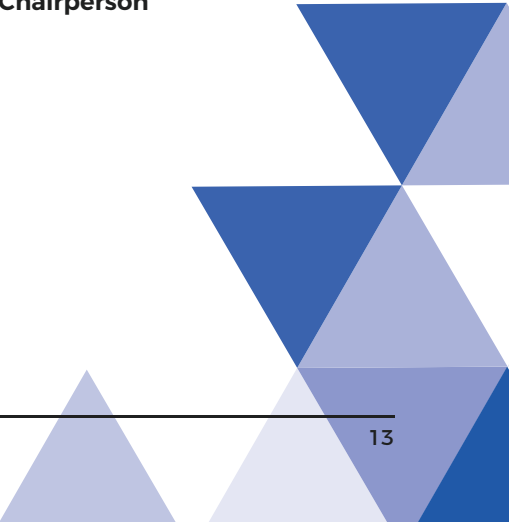
On 13 March 2014, the nine iwi of Te Waipounamu signed the founding document of Te Pūtahitanga o Te Waipounamu. Three years later we can now see that which was once a distant horizon. This last year saw the number of whānau centred initiatives supported by Te Pūtahitanga o Te Waipounamu climb to 120 and the number of Whānau Ora Navigators reached 48. These milestones mark significant achievements for Te Pūtahitanga o Te Waipounamu.

The past year has seen a number of changes within Te Taumata. I would like to acknowledge those Te Taumata members who have left us over the last twelve months: Glenice Paine (Te Atiawa) who now serves on the GPL board and Tarina Macdonald (Rangitane o Wairau). I humbly thank you for your service and wish you well in your new endeavours. It is also my pleasure to welcome our new members; Jo McLean (Ngāi Tahu), Te Hawe Ruru (Te Atiawa), Janis de Thierry (Rangitane o Wairau).

I would also like to acknowledge our General Partnership Board, in particular our founding Chair Norm Dewes. I humbly acknowledge all your hard work, and guidance over the last three years which saw many challenges and triumphs. On behalf of Te Taumata we sincerely thank you for dedication and leadership. To our new Chair Trevor Taylor and our newest board member Glenice Paine, I warmly welcome you to your new positions and look forward to working with you in the future.

To Helen and her team, keep up the good work. It has been a long and at times difficult journey but the benefits of your labour are starting to bear fruit. It has been a privilege to watch Te Pūtahitanga o Te Waipounamu grow over the last three years and I look forward to seeing how much more it will grow in the future.

**Amoroa Luke MNZM, Chairperson
Te Taumata**





POUARĀHI / CHIEF EXECUTIVE'S REPORT

Over our first three years as a Commissioning Agency, Te Pūtahitanga o Te Waipounamu has borne witness to the incredible resolve, resilience and aspirations of whānau in Te Waipounamu. We are always cognisant of the champions, the voices and the tupuna who laid the foundations for this journey. Fundamental to our journey has been the belief of the nine iwi of Te Waipounamu – Ngai Tahu, Ngāti Tama, Ngāti Toa Rangatira, Ngāti Kuia, Ngāti Koata, Rangitane o Wairau, Te Atiawa, Ngāti Apa ki te Ra To, Ngāti Rarua. The iwi have been served well by their representatives on Te Taumata, chaired by Whaea Amoroa (Molly) Luke. Alongside of Te Taumata we honour the contributions of the General Partner Limited Board: Inaugural Chair, Norm Dewes, new Chair, Trevor Taylor, former member Parekawhia McClean and existing members Lisa Tumahai, Glenice Paine and Donovan Clarke.

Our Commissioning team is also grateful for the expertise and advice of our independent assessment panel, Hon Dame Tariana Turia, Malcolm Morrison and their chair, Dr Lorraine Eade. If it takes a village to raise a child, the various representatives of our village councils have been pivotal in nurturing and shaping our formative years and we acknowledge them all for the faith they have shown in the whānau of the South Island.

Whānau Ora is about trusting in whānau, believing in their potential to make positive transformation in their lives. As the Whānau Ora commissioning agency for Te Waipounamu, our role is to support the realisation of whānau aspirations, to support their expression of

rangatiratanga. Our unique model supports whānau to be self-managing leaders, through enhancing capabilities as determined by whānau themselves.

The first three years have been a vital foundation for our commissioning approach. We have met the challenges and seized the opportunities; we have grown to meet the needs of whānau and the demand of government to ensure robust solutions continue to be developed to show the measurable return on investment. Over the last twelve months we have focused on our data, governance and operational efficiency, in the pursuit of becoming a more efficient champion of Whānau Ora.

WaveSix saw the number of whānau-centred initiatives commissioned by Te Pūtahitanga o Te Waipounamu increase to 120. All initiatives are unique, defined by the aspirations of each whānau at their centre. The initiatives are at varying levels of their development cycle, depending on the respective Wave in which they received investment. I am encouraged by the reach of our commissioning, extending from Bluff to Motueka, Hokitika to the Chatham Islands. Whānau across Te Waipounamu are seeing their visions come to life, they are being innovative leaders in their own whānau development and transformation. It is truly a privilege to play a small part in such large dreams. We are seeing Whānau Ora thrive, in the way it was meant to, through whānau driven initiatives such as: maara kai, kaupapa Māori education, outdoor excursions, rongoa, low cost GP clinics, life planning, rangatahi development and Māori social enterprise.



The last twelve months has seen whānau of Te Waipounamu affected by two natural disasters, the Kaikōura earthquakes and the Port Hill fires. In both instances, Te Pūtahitanga o Te Waipounamu has mobilised to support those whānau who were adversely affected. I am proud of the dedication and selflessness of our communities in responding to those in need.

It is with sadness that we bid farewell to our founding Chair, Norm Dewes, who retired from Te Pūtahitanga o Te Waipounamu in June 2017. Norm has been an ardent advocate, a passionate warrior for Whānau Ora; blazing the trail of Te Pūtahitanga o Te Waipounamu in his own inimitable way. At Wahia, Haea, Rotua the Te Pūtahitanga o Te Waipounamu symposium Minister Flavell honoured Norm with the presentation of a specially carved taiaha. It was truly an auspicious occasion!

In March this year we were very excited to sign a three year extension of our outcomes agreement with Te Puni Kōkiri. We are thankful for the continued commitment and belief in the benefits that are being achieved for whānau. The future looks promising for whānau throughout Te Waipounamu and my staff and I are so privileged to be part of the journey of transformation that is the vision of Te Pūtahitanga o Te Waipounamu.

Helen Leahy, Pouarahi
Te Pūtahitanga o Te Waipounamu

COMMISSIONING

WHĀNAU DRIVEN TRANSFORMATION

Whānau Ora is based on the belief that a healthy whānau is not reliant on indicators of deprivation but is instead driven by a belief in our own inherent wealth. Our wellbeing is intimately tied to the concepts of caring – the application of manaakitanga, wairuatanga, ukaipotanga. Our relationships encourage interdependence; we know that our strength comes through all of us taking up our roles and responsibilities to one another. It recognises the collective strength and capability of whānau to achieve better outcomes in areas such as health, education, housing, environment, employment and income levels.

We have open funding rounds to invest in whānau-centred initiatives, which we call Waves representing the momentum of change that comes from whānau energy. Wave rounds are open twice a year and applicants must reside in Te Waipounamu. Te Pūtahitanga o Te Waipounamu offers support to applicants through enterprise coaches and contract advisors alongside of tailored workshops to build capability and sustainability.



WHĀNAU ENTERPRISE COACHING

Coaching Hours:

2971

Support with:

- **Networking** including marketing, governance and advocacy;
- **Planning** including business model development, risk management, project management, brand development and strategic planning;
- **Business Administration** including Human Resource Management, book keeping, financial management and auditing; and
- **Kaupapa Māori** including te reo Māori, tikanga Māori and toi Māori.

Our commissioning approach is based on a Whānau Ora ecosystem, driven by a focus on the seven Whānau Ora outcomes. The model places priority on whānau aspirations, rather than replicating a service delivery approach or referring to traditional providers. All applications are expected to address, in some way, the aspirations encompassed within the following seven pou:

Whānau are self-managing and empowered leaders

Whānau are self-managing and empowered leaders

Whānau are confidently participating in Te Ao Māori (the Māori World)

Whānau are participating fully in society

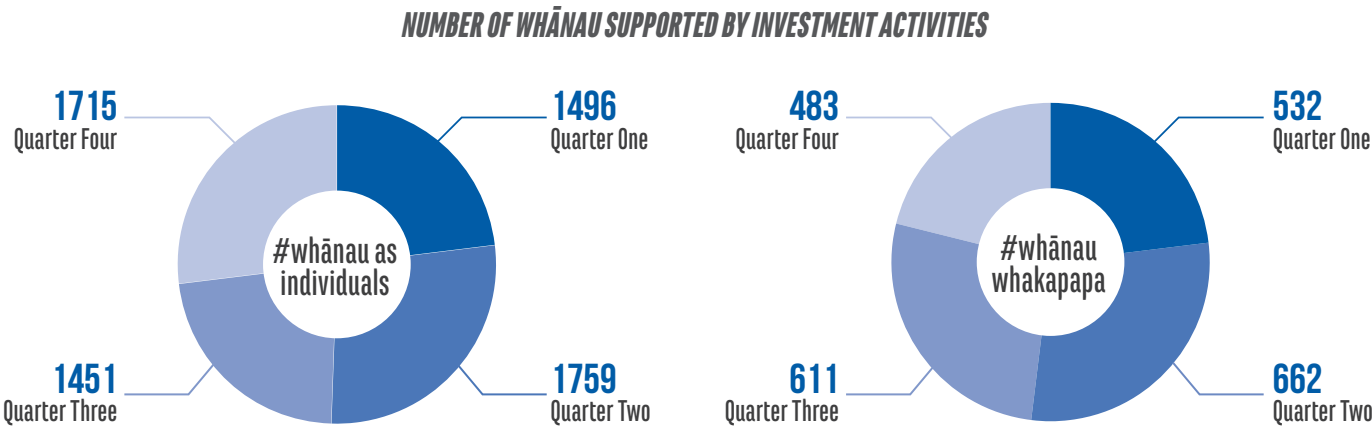
Whānau are economically secure and successfully involved in wealth creation

Whānau are cohesive, resilient and nurturing

Whānau are responsible stewards of their living and natural environment

OUTPUTS FOCUSED PERFORMANCE MEASURES

The chart below shows the number of individuals and whānau supported across the four quarters of the financial year. This data was collected from a number of our active initiatives, representing a sample size of 18%.



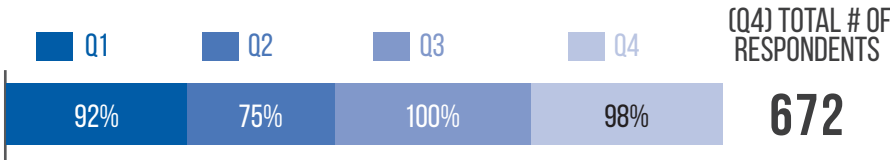
OUTCOMES FOCUSED PERFORMANCE MEASURES

EVIDENCE OF QUALITY OF SERVICE LEVEL OUTCOMES

Excellent level of service is associated with the quality and timeliness of the delivery of goods and services. Service level indicators help Te Pūtahitanga o Te Waipounamuto ascertain that it funds initiatives that create positive experiences for whānau. This data was collected from a number of our active initiatives, representing a sample size of 18%.

SERVICE LEVEL OUTCOMES

Whānau who report they are happy with the service



WHĀNAU ENHANCEMENT

NAVIGATORS



Te Pūtahitanga o Te Waipounamu invests in Navigator roles to support and build whānau capability. Whānau Ora Navigators work to identify strengths, facilitate and mentor whānau and provide wrap-around support and skill building to enable whānau to progress toward their own aspirations.

Navigators work with whānau to:

- Support them through crisis and link them to the appropriate services
- Collaborate, broker services and advocate ensuring their needs are addressed in a holistic way.
- Help develop a step-by-step plan to achieve their goals and aspirations.
- Identify and strengthen support networks.
- Reduce any risk of harm to whānau.
- Uplift mana and create opportunities for cultural connectedness.



TE PUNANGA HAUMARU - SITES OF SAFETY PROJECTS

We are committed to transformation of the wider social environment by facilitating specific projects in order address challenges such as:

- **Tu Pono - Te Mana Kaha o Te Whānau** to address family violence
- **Te Koha** suicide prevention, post-vention and support
- **Mokopuna ora:** supporting whanaungatanga, whakapapa and mana tamaiti in the context of whānau.

TE PAE TAWHITI

GROWING CAPABILITY

Te Pūtahitanga o Te Waipounamu operates a capability development model of commissioning. This type of model closely aligns with Māori values whilst also being an economically efficient model, capable of generating long-term transformative change with a lower investment than traditional service delivery.



Capability development is preventative rather than service delivery which is reactive because it works to increase the capability of whānau to be able respond positively to the challenges and opportunities within their lives. It enables whānau to be self-reliant rather than depending on state intervention.

Capability development models are more complex than traditional service delivery models. The standard approach to measuring outcomes is through lineal measures such as Results Based Accountability (RBA), which measure an immediate outcome. In a capability development model, outcomes are measured through a variety of methods including: outcomes mapping, three circles model and triangulation. Each approach uses multiple sources of data to measure “radial” outcomes. Radial outcomes are the multiple outcomes that are generated through building capability.

In short, service delivery tends to produce few immediate outcomes and minimal long term outcomes, while capability development produces comprehensive outcomes over a longer period of time. The Te Pūtahitanga o Te Waipounamu capability development model consists of five interconnected layers that create the model, the parameters and measures for the model.

The five layers are:

- Te Pae Tawhiti: Reach**
- Ngā Ara Whakamua: Pathways**
- Whakawhanaungatana: Collaboration**
- Mātauranga: Knowledge**
- Te Ao Hou: Transformation.**

CELEBRATING SUCCESS

WHĀNAU ORA SYMPOSIUM



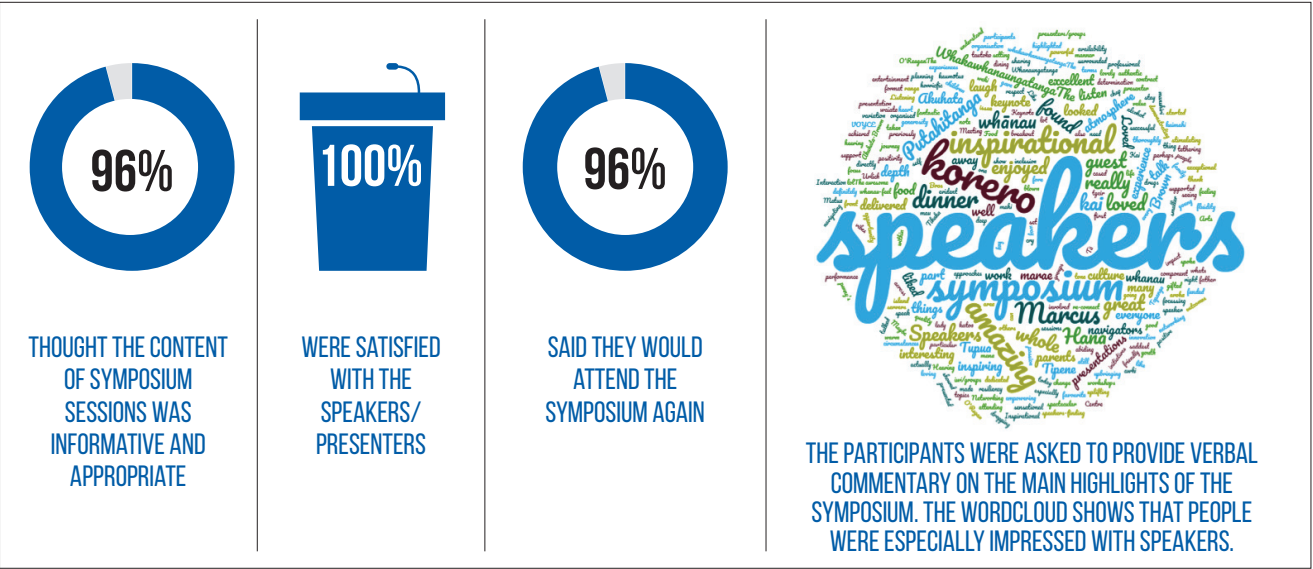
Each year Te Pūtahitanga o Te Waipounamu hold an annual symposium which brings together many of the Whānau Ora initiatives from all over Te Waipounamu. The 2017 symposium, Wāhia, Haea, Rotua (Wāhia means to clear a path through movement; Haea means to clear through the use of light; and Rotua is loosely translated as the need for magic) was held on the 21-23 June at Ngā Hau E Whā Marae in Christchurch and was a platform to showcase the

whānau initiatives commissioned by Te Pūtahitanga o Te Waipounamu. It was a huge celebration of whānau doing extraordinary things and an opportunity to share strategies and success stories and challenges so that we can share in the solutions. There were a range of inspiring speakers including Marcus Akuhata Brown a gifted communicator and passionate leader, Sacha McMeeking of Ngāi Tahu who gave a powerful and provocative talk about her journey and her involvement in the establishment team of Te Pūtahitanga o Te Waipounamu; and the shocking yet stark realities of life represented by the play, Tethered.

Te Pūtahitanga o Te Waipounamu Navigators who work at the coalface of Whānau Ora kaupapa with our most vulnerable whānau within Te Waipounamu had a chance to talk about the great work they are doing in their communities. They work in a demanding and rewarding space and are crucial to ensuring whānau are supported and empowered to achieve their visions and aspirations. Their skills and resources particularly came into the fore with whānau after the Kaikōura earthquake.

The Symposium was also a chance to reflect on our learning that for whānau to be self-determining, we need to be swift in creating and responding to solutions for healing, restoration and regeneration of their wellbeing, livelihoods and communities. Approximately 200 people attended the Symposium, from as far North as Motueka and Picton; as far South as Murihiku.

Initiatives commissioned by Te Putahitanga showcased at the Symposium included: Bros for Change, Hale Compound Conditioning, Koukourārata Wānanga Taiao, Waka Whenua, Te Ataarangi Ngā Muka, Yoga in Schools, Te Rūnanga o Ngāti Kuia and Kaikaiawaro Charitable Trust, Awarua Whānau Services, Tuia Te Tai Poutini, Ngā Maataa Waka ki te Tau Ihu, Te Pā o Rakaihautu, Koha Kai, Koha Kia Ora Hands Aotearoa, Ngā Kete Mātauranga Pounamu, and Hikoī Waewae.



RANGATAHI WĀNANGA

TE KĀKANO O TE TŌTARA



TE KĀKANO
O TE TŌTARA
PROGRAMMES
INITIATED



LEADERSHIP
DEVELOPMENT
WĀNANGA
HELD



RANGATAHI
ENGAGED
ACROSS TE
WAIPOUNAMU

We held a wānanga as part of our Te Kakano o Te Totara series; an initiative designed to nurture leadership of rangatahi. We took the opportunity to hold this event alongside the annual symposium so that rangatahi were able to attend many of the sessions relevant to the future leadership roles they may play in their communities.

Te Kākano o Te Tōtara is a unique Te Waipounamu based leadership development programme aimed at emerging leaders who are actively involved, or want to be, in the advancement of their whānau and communities. Created by rangatahi, for rangatahi Te Kākano o Te Totara offers the opportunity to support the growth of emerging leaders through wānanga, networking, coaching, and professional mentors. Participants have co-designed the programme with facilitators at the initial wānanga to ensure that the programme is tailored to the needs and aspirations of the cohort. Since May 2017, four marae-based wānanga have been held in Christchurch, Dunedin, Nelson and Banks Peninsula.



TE KOHA

SUICIDE PREVENTION COLLABORATION

Te Koha was developed during 2016/17 to work with all organisations in Te Waipounamu working in the suicide prevention space. The project takes a collaborative approach to help address the disproportionate number of Māori deaths by suicide. The work is being developed with an emphasis on the Whanau Ora approach.

The main objective of Te Koha project is to address the risk of suicide and self-harm in Te Waipounamu and to empower whānau to be involved in discussions and solutions. “Many of us are impacted by suicide and we need to work together with whānau to address this, our approach is by listening to one another and then looking for the best solutions so we can make an impact” says its coordinator, Raniera Dallas.



“Te Koha is about sharing the responsibility and utilising our collective force to address the issues, improve communication and collaboration to create a platform to share experiences, resources, specialist skills and knowledge with whānau and being innovative in our approaches.”

TAKING WHĀNAU ORA TO THE WORLD STAGE

SOCIAL ENTERPRISE WORLD FORUM

Te Putahitanga o Te Waipounamu along with many of our partners and entities were invited to be part of the 2017 Social Enterprise World Forum (SEWF). Like so many Whānau Ora initiatives, social enterprise is a way to help people communicate with one another and create grassroots movements that can shake communities (and even nations) from the bottom up.

SEWF was an ideal opportunity for Whānau Ora to shine on the world stage, so we jumped at the opportunity to talk about the collective impact whānau are having in Te Waipounamu. Our collaborative iwi approach is unique to the South Island and our goal is to grow an awareness of Whānau Ora on a global level to help create more awareness that when whānau are given the support to do well and achieve their aspirations, our communities will inevitably become richer, more vibrant and experience transformative change.

While the World Forum would take place in September 2017, the bulk of the work undertaken in preparation for the Forum was in the 2016/17 year.



NAVIGATORS MEETING WHĀNAU NEED

RESPONDING TO WHĀNAU NEEDS

16

NAVIGATOR FTE FUNDED BY TE PUNI KŌKIRI



48

NAVIGATOR FTE ALLOCATED BY TE PŪTAHITANGA O TE WAIPOUNAMU



2016 was a huge milestone for our organisation as we increased the numbers of Whānau Ora Navigators from 16 to 48.

The Minister for Whānau Ora Te Ururoa Flavell came to Te Pūtahitanga in December last year to discuss progress with Tū Pono: Te Mana Kaha o Te Whānau which has been the Māori response to the Integrated Safety Response pilot.

The Minister was very appreciative of all the hard work that the Navigator team had been doing on the ground with whānau in Kaikōura, post-earthquakes. There were so many members of our team who made a difference in those first few weeks – whether supporting the helicopter team at Cheviot, the home people at Takahanga Marae, the ‘evacuee whānau at Tuahiwi’ or in the general support. The collective whānau approach to the emergency was invaluable, particularly the role that marae played as the centre-point of their communities. The five Whānau Ora Facilitators that were created out of funding from Vote Justice in relation to Tu Pono were a vital component of our family violence response.



COMMISSIONING INVESTMENTS

SUCCESSFUL APPLICANTS



The commissioning rounds have been aptly named 'Waves' which represents the momentum that whānau come up – with every new tide, there is a natural flow of energy, no one wave ever repeats itself – it is always evolving.

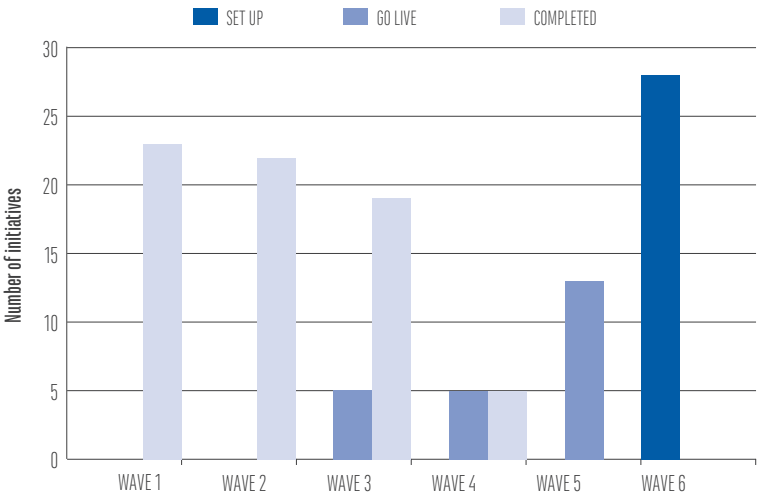


STATUS OF COMMISSIONED INITIATIVES

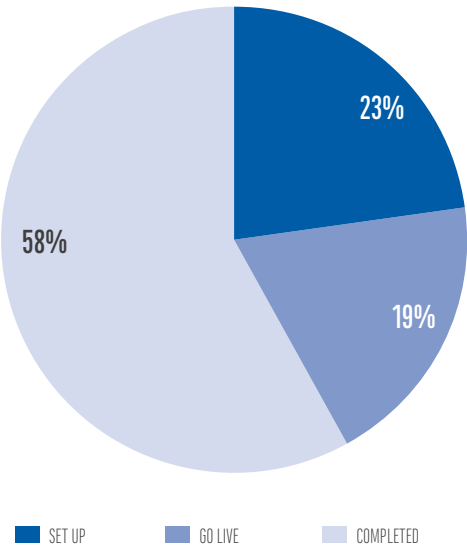
The following graphs detail the status of commissioned initiatives as of 30 June 2017. Initiatives are classified according to their development phases, those being:

- Set Up – the initiative is in an establishment stage;
- Go Live – the initiative has been established and is delivering support to whānau; and
- Contract Negotiation – The initiative is currently negotiating their contract

The following graph shows the number of initiatives and their development phases across the various funding waves.



The graph below shows the percentage allocation of initiatives across the three development phases.



WAVE 3

WHĀNAU TAUTOKO FUND

- 1. Tuatapere Community Support Worker Trust, Tutapere Whanau Support Worker | Murihiku
- 2. Otautau and District Community Charitable Trust, Integrated Family Support Services | Murihiku
- 3. Northern Southland Community Resource Centre, Integrated Family Support Services | Murihiku
- 4. Early Start, Outreach Services, Shirley | Ōtautahi
- 5. Methodist Mission, The Hub | Ōtakou

TE PUNANGA HAUMARU FUND

- 6. Te Tai O Marokura Charitable Trust, Whakamana Ngāti Kuri | Kaikoura
- 7. He Waka Kotuia Charitable Trust, Kai a Koe Te Mana | Ōtakou
- 8. Nga Kete Mātauranga Pounamu Charitable Trust, Waiora Mokopuna | Murihiku
- 9. Waihōpai Rūnanga Incorporated Society, Youth Mentor | Waihopai
- 10. Abel Tasman Whenua Iti, Te Waka Tangata | Whakatu

ANAHERA FUND

- 11. Waka Whenua Limited | Motueka
- 12. Arthur Phillips, Te Oranga O Wairau | Wairau
- 13. Barney Thomas, Pareraru Whanau | Wairau
- 14. Hemaima Hughes, Hui Hapai Taumaha Hapūtanga | Whakatu
- 15. Jason Grey, Mere Te Aka Grey Whānau Trust | Wairau
- 16. Jerry Pu, Karara Kopae a Tuhaitara | Ōtautahi
- 17. Jo Howard, Healthy Homes | Kawatiri
- 18. Tracey Andersen, Puha Pesto | Motueka
- 19. Leigh Spencer, Forest Pharmacy | Murihiku
- 20. Rachel Miller, Tū Tonu | Murihiku
- 21. Stephanie can der Anker, Te Ngakau Pono | Ōtautahi
- 22. Tracey Wright Tawha, Ties That Bind Us | Murihiku
- 23. Stevie Blair, Rangatahi Tū Meke | Murihiku

WHIRINAKI FUND

- 24. He Waka Kotuia, He Waka Hauora
- 25. Rangatahi Tumeke
- 26. Yoga In Schools Ltd
- 27. Ngā Kete Mātauranga Hīkoi To Hauora
- 28. Purapura Whetū Tri-Pounamu
- 29. Hīkoi Waewae
- 30. Omaka Marae Pou Tīnana
- 31. Hale Compound Conditioning
- 32. Arowhenua Whānau Services
- 33. Whakatū Marae Committee
- 34. Try Whānau – Awarua Whānau Services

MAARA KAI FUND

- 35. Te Kura Kaupapa Māori o Otepoti, Te Kura Taiao | Ōtakou
- 36. Koha Kai Trust, Koha Kai | Murihiku
- 37. Te Runanga o Rangitane O Wairau Trust, Te Ngakinga nui a Wairau | Wairau
- 38. Waka Whenua Limited, Puha Pesto | Motueka
- 39. Kai Tahu ki Otago / Tu Mai Ora Whānau Services, Ruia | Ōtakou
- 40. Te Hauora o Ngāti Rarua, Maara Oranga | Wairau
- 41. Nga Maata Waka Enterprises Ltd, Marae Maara Kai | Ōtautahi

WAVE 4

- 1. Te Puna Oranga Incorporated, Tu Pono Te Mana Kaha o te Whanau | Ōtautahi
- 2. Te Hauora o Ngāti Rarua, Te Ha O Nga Rangatahi | Wairau
- 3. Angels Trio, Te Punanga Haumaru | Whakatu
- 4. Whakatu Marae, Angels Trio Designated Navigator | Whakatu
- 5. Ha o Te Ora o Wharekauri, Ha o Te Ora o Wharekauri | Wharekauri

WAVE 5

- 1. Koha Kai Trust, Feasibility Study | Murihiku
- 2. Te Iti o Tahuna, Feasibility Study | Murihiku
- 3. Hokonui Runanga, Murihiku Pounamu | Murihiku

- 4. Bros for Change Ltd, Bros 4 Change | Ōtautahi
- 5. Kaitoa Charitable Trust, Wairau Taniwha Whai Ao | Te Tau Ihu
- 6. Ngai Tahu Māori Law Centre, Te Here Tangata/ He Awa Koiea | Ōtakou
- 7. Tapawera Awa Ora Inc, Awa Ora | Te Tau Ihu
- 8. Marlborough Gift Baskets, Marlborough Gift Basket Creations | Te Tau Ihu
- 9. Awarua Whanau Services, Kairuruku Whanau | Murihiku
- 10. He Waka Kotuia, Waewae Kai Pakiaka | Te Tau Ihu
- 11. Te Tapuae o Rehua, Te Ara Raukura | Ōtautahi
- 12. Te Pa o Rakaihautu, It Takes a Village | Ōtautahi
- 13. Koha – Kia Ora Hands Aotearoa, Rongoa Mirimiri Service | Ōtakou

WAVE 6

- 1. Mereana Keenan Whanau Trust (Ahu Whenua Trust), Mahia Te Whenua – Angia te Whānau | Wairau
- 2. Te Runanga o Ngāti Waewae, Karawhiua! | Te Tai Poutini
- 3. Matariki Services Ltd, Kahukura Pounamu | Waitaha
- 4. Pataka Korero Limited, Te Pito o Te Ora | Waitaha
- 5. Kaikaiawaro Charitable Trust, Hemi Whanau Rongoa | Whakatu
- 6. South Pacific Rugby League and Sports Club, Toro Mai to Ringa | Ōtakou
- 7. Ngāti Koata Trust, Whakamaheretia te Matauranga | Whakatu
- 8. Ngāti Tama ki Te Tauihu Cultural Trust, Te Taiao

- o te Ao Māori | Whakatu
- 9. Tinui Limited, Mussel Farm | Wairau
- 10. Tokorakau Limited, Tokorakau | Wairau
- 11. Whenua Ora - Tangata Ora Limited, Whenua Ora - Tangata Ora | Waitaha
- 12. Tokomairiro Waiora, Te Reo in Action | Ōtakou
- 13. Corstorphine Community Hub, Corstorphine Community Hub | Ōtakou
- 14. The Kai Shack Limited, Food Caravan | Wairau
- 15. Naia Ltd, Hui Rangiora | Waitaha
- 16. Te Whare o Manaaki Tangata Charitable Trust, Te Whare o Manaaki Tangata | Kaikoura
- 17. A3 Kaitiaki Ltd, Tu Te Tangata | Ōtakou
- 18. Tu Toka Tu Ariki Incorporated, Te Pai Tawhiti / Te Pai Tata | Waitaha
- 19. Korotangi (NZ) Ltd, Earwigs - Learn Te Reo Māori | Waitaha
- 20. Kanohi ki te Kanohi, Kanohi ki te Kanohi | Waitaha
- 21. Omaka Marae Inc, Manaaki Sales and Marketing | Wairau
- 22. Mataura and District Marae Incorporated, Mobilising Te Manawa o Mataura | Murihiku
- 23. Te Ataarangi ki Te Tauihu o Te Waka-a-Maui Inc, Te Korari | Te Tau Ihu
- 24. Te Runanga o Arowhenua Incorporated Society, Mokopuna Reo | Arowhenua
- 25. Taonga by Timoti Limited, Taniwha Dragon Taonga | Whakatu
- 26. Moana House, Moana House - Whakaoreore | Ōtakou
- 27. Poutini Waiora, Poutini Waiora | Te Tai Poutini
- 28. Te Runanga o Nga Maata Waka, Te Runanga o Nga Maata Waka | Waitaha



BROS FOR CHANGE

As the second rōpū to graduate from Bros For Change at Ngā Hau E Wha National Marae, the pride and mana in the room is palpable.

It's in the eyes of founder Jaye Pukepuke and instructor Ben Murray as they survey the 10 young men standing before their whānau in haka.

It's in the tears of happiness many whānau have let slip from their eyes, knowing they have a more connected and grounded son, brother or mokopuna in front of them.

It's in the straight backs and high heads of the young men themselves, engaging in the actions and words of tupuna Māori with sincerity, with aroha, with mana.

After piloted camps for rangatahi tane in Christchurch in 2016, Jaye Pukepuke and Ben Murray launched Bros For Change in 2017 with a planned series of six week courses. Funding wasn't 100 per cent over line, they didn't have a classroom secured and they didn't even have the youth enrolled.

"Honestly, this has been a labour of love. We got the funding and were able to purchase two vans, which we needed to remove the barrier of transport for our boys. Through networking, we secured our classroom space at Cowles Stadium in the softball clubrooms.

"I put out a post on Facebook to let people know about the course we were about to start providing, and within days I had signed up Kaiapoi and Hillmorton High School. We didn't want it to be about where kids were from, we just decided to offer it on a school by school basis, first in first served."

Jaye has a good sense of humour in the face of adversity and says he doesn't see barriers, but he does "see around corners".

The first six week course, which progressed through three central pou or themes, began with 10 youths from Kaiapoi. The first pou is whakawhanaungatanga and takes place over a week "in the bush", enabling the students to get to know one another and to establish the rōpū core values together. For the following four weeks, pou rua is hauora - the boys follow a day-to-day schedule designed to focus on mind, body and



spirit. At 9am every day, the rōpū is retrieved from their school – lateness is not tolerated. The days are filled with a combination of mixed martial arts training and fitness, taiaha, individual and group therapy, goal setting and self-development classes. The final week takes place on a marae and is themed with pou toru, whānau. Bros For Change offers to host any whānau who wish to join the rōpū before a graduation ceremony.

It costs Bros For Change just over \$3000 to put one student through the full programme and, with four courses a year, operating costs are not unachievable. Although the course is staunchly kaupapa Māori, Bros For Change also accepts non-Māori students and illustrates the ethos: 'what's good for Māori is good for all'.

Bros For Change achievements to date:

- Participation in the Te Pūtahitanga o Te Waipounamu dragon's den exercise in 2014, allowing Jaye to network, develop valuable business and community relationships and progress a great idea into a reality – resulting in Bros For Change today.
- 100 per cent of the boys and whānau members who have participated in follow-up surveys as of July 2017 said they were more connected as a whānau.
- Two successful courses with 20 graduates aged 13-15 years from Kaiapoi High School and Hillmorton High School in Christchurch, with a third course underway with students from Linwood High School.
- A fourth course for 2017 has been secured by Haeata Community Campus in Aranui. They have now had to put schools on a waiting list as the programme, only in its infancy, is already in such high demand.

KOUKOURĀRATA WĀNANGA TAI AO AND HĀPAI HERITAGE POTATOES

"What is it about for me? It's food sovereignty, it's the true meaning of tino rangatiratanga. I'm really concerned about the quality of food going into our tamariki's bellies.

"It all started with wanting to re-learn how to work the land and grow food like our tūpuna would have. And we soon realised we didn't even know how to grow a potato."

Manaia Cunningham knew the rūnanga would need support for the coming challenge. The result was an application to Te Pūtahitanga o Te Waipounamu for seed funding to get a historic māra kai out of their dreams and growing out of the ground. That application was titled 'Te Koukourārata Wānanga Taiao' and the aspiration was to see the gardens full of crops with whānau and rūnanga members learning, tending and harvesting.

"These māra kai that we're looking at right now – they have a whakapapa of being gardens for generations and generations. Koukourārata was once famous as a kai basket. And it's here for all of us now."

Now a project manager of the rūnanga traditional food garden initiative, Manaia says the Biological Husbandry Unit at nearby Lincoln University has been indispensable in assisting Koukourārata on the journey to food sovereignty, from education in horticulture husbandry to growing a test-control crop of taewa (Māori potato) to helping marry science with traditional Māori māra kai practices.

The māra kai are 100 per cent organic – and as any horticulturalist will know, organic fields equal multitudes of weeds. This is how a partnership with the Department of Corrections (DC) came in, in a round-about way. The gardens at Koukourārata now provide a periodic detention site for dozens of men to whittle down their 100 hours of public detention service weeding in between neatly sown rows of taewa.

"This place gives them a sense of pride. Being here puts them back on the land, it empowers them and gives them a sense of pride, some accomplishment," Manaia said.

As a result of the Whānau Ora investment in late 2015, the Koukourārata dream has evolved from a group of whānau learning about vegetable cultivation in a purpose-built class room to planting, tending,



harvesting and selling 10 tonne of Māori potato. To facilitate the unexpected, but very welcome progress, Koukourārata founded Hāpai Heritage Potatoes, the business through which they sell their vegetables. The seed funding from Te Pūtahitanga o Te Waipounamu has allowed Manaia to be employed full-time in order to manage crops and plan for the future. This contract as project manager came to an end in August 2017, but there is potential for the sale of the coming harvest to provide a financially sustainable employment avenue – thus continuing the transfer of mātauranga and kai.

Koukourārata and Hāpai Heritage Potatoes achievements to date:

- A Kura Taiao Wānanga held at Koukourārata Marae for whānau, rūnanga and community members
- First crop planted in 2016 with 10 tonne harvested early 2017
- Developed working relationships with other Banks Peninsula communities, Lincoln University, food scientists at Plant and Food, the Department of Corrections
- Partnered with the Department of Corrections to provide meaningful periodic detention mahi on the land in Koukourārata
- Applied for and received a \$100,000 grant from the Ministry of Business, Innovation and Employment to build a heritage seeds library
- Presented at Te Pūtahitanga o Te Waipounamu Symposium 2017
- Lincoln University landscaping and design students are currently working on beautifying the land while maximising natural irrigation and minimising flood plain risk
- Currently in talks to chip a portion of the harvest with significant New Zealand potato chip manufacturer
- A second crop planting has been scheduled as part of the World Social Enterprise Summit in Christchurch, September 2017

WHĀNAU ORA IMPACT IN TE WAIPOUNAMU

Te Pūtahitanga o Te Waipounamu utilises a unique approach to commissioning outcomes for whānau across Te Waipounamu. Guided by the seven pou of the Whānau Ora Outcomes Framework, whānau develop initiatives that are whānau-centred and whānau-defined. Supported by Te Pūtahitanga o Te Waipounamu, whānau are empowered to fulfil their aspirations in the way that they envision. While the initiatives supported are diverse in their scope, Te Pūtahitanga o Te Waipounamu has identified three common impact areas across commissioned initiatives which are:

- Education and Skills
- Health and Wellbeing
- Culture and Identity.

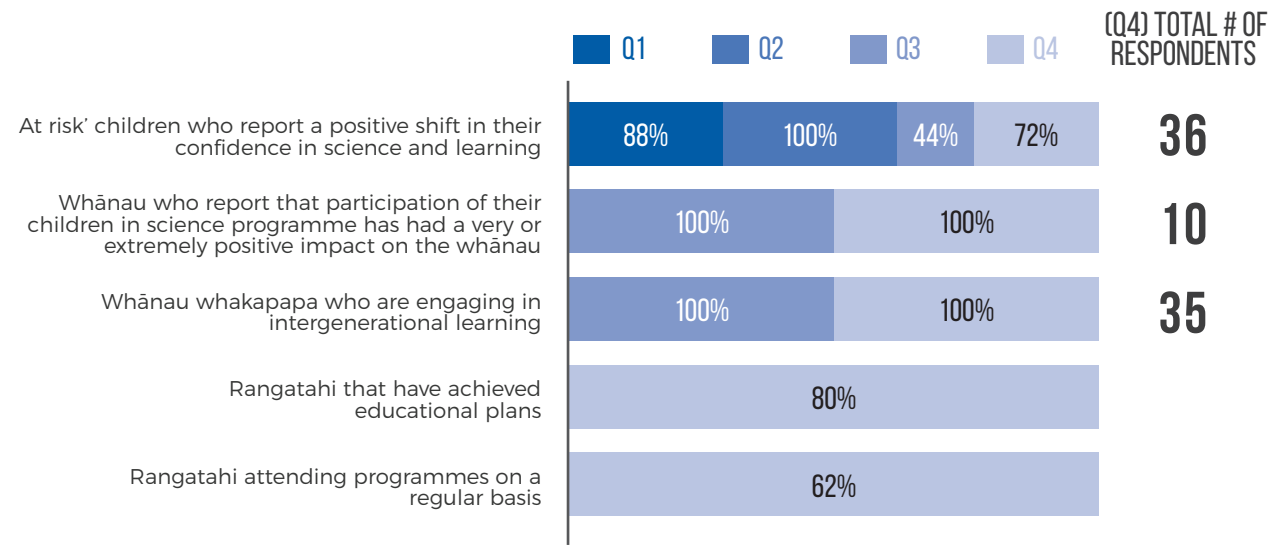
EDUCATION AND SKILLS

Te Pūtahitanga o Te Waipounamu recognises that access to education and employment is important at all stages of life, particularly for rangatahi and kaumātua. Te Waipounamu is characterised by a youthful population with 51.8% of the total Māori population under the age of 25 years.

Te Pūtahitanga o Te Waipounamu has supported whānau-centred initiatives that provide educational opportunities for whānau including initiatives that support employment opportunities, vulnerable tamariki and kaumātua, and those with disabilities.

The OECD Compendium of Wellbeing indicators defines the value of education and skill acquisition as “Education is a basic need and an important aspiration of people. It has a strong influence on their well-being. Better educated individuals earn higher wages and have a higher probability to have a job. They live longer lives, report a better health status and a lower occurrence of chronic diseases and disabilities. Better educated individuals also participate more actively in politics and in the community where they live, they commit fewer crimes and rely less on social assistance. At the level of the society as a whole, better education leads to higher GDP growth, higher tax revenues and lower social expenditures.” OECD 2011

A number of Te Pūtahitanga’s initiatives focus on improving educational outcomes for whānau. The chart below presents a range of performance measures used by our initiatives to track their performance.



**** disclaimer:** Data reflects the establishment of a new reporting system and the staggered establishment phases of initiatives depending upon when the initiative began and reporting was received.



HE TOKI KI TE MAHI

As part of the Wave Two and Three evaluation Te Pūtahitanga o Te Waipounamu undertook a cost benefit analysis on He tōki ki te Mahi an educational initiative supported through commissioning. The analysis demonstrated the lifelong benefit that education and skill acquisition has for students. The following is an excerpt from the evaluation which illustrates not only the potential impacts for students but also demonstrates the value of Whānau Ora investment, generating \$7 return for every \$1 invested in He Toki ki te Mahi.



In 2011, Hawkins Construction, Te Rūnanga o Ngāi Tahu and the Christchurch Polytechnic Institute of Technology (now named Ara) entered into a partnership to create a pre-trade Māori trade training programme called He Toki ki te Rika. In 2014, the He Toki ki te Mahi Trust was created to build on that earlier initiative by supporting the pre-trade graduates to obtain and complete apprenticeships in the construction industry. The support takes place in three dimensions, all of which are required for the success of the initiative.

First, the rangatahi are provided with practical support to offset experiences of cultural isolation or feelings of being overwhelmed by the magnitude of their efforts. The Trust has employed a mentor who comes from a coaching background and offers onsite mentoring visits to support apprentices in their work and as a friend. Apprentices can call the mentor at any time. The Trust provides apprentices with financial assistance for purchasing tools and equipment, and also covers on-going course fees.

Second, the initiative takes a whānau approach that includes bringing the whole whānau on the journey to support the new apprentice. This is reinforced by consciously networking each cohort of apprenticeships with each other within a kaupapa Māori approach.

Third, the Trust works hard to build trust among potential and current employers and to mitigate some of the risks and costs of engaging an apprentice. The Trust, for example, carried out employment administration tasks, including paying wages, holiday pay, ACC, Kiwisaver, sick leave and bereavement leave. Apprentices are supplied with safety equipment.

Ihi Research and Development commissioned the Agribusiness and Economics Research Unit (AERU) at Lincoln University to provide an analysis of the economic impact of one of the initiatives funded by Te Pūtahitanga o Te Waipounamu under the Whānau Ora programme. It was agreed that the He Toki ki te Mahi initiative would be the initiative chosen for the analysis, since its objectives of increasing employment opportunities and skills of rangatahi would produce large economic benefits that are relatively easy to measure (see, for example, OECD, 2012, and Dalziel and Saunders, 2014, pp. 37-39). The AERU was asked to do a formal cost benefit analysis of this initiative to a high professional standard, taking into account guidelines published by the Treasury (2015, 2016).

The cost benefit analysis of the He Toki ki te Mahi initiative calculates that the potential economic benefits outweigh the economic costs by a factor above 7 to 1. Total potential economic benefits are above \$5,500,000 and total economic costs are \$780,000. The analysis is an illustration of the power of a successful intervention in a young person's life; in this case, the initiative has the potential to increase the lifetime earnings of 28 young people, 20 of whom will move on to a significantly higher income path when they complete their apprenticeship.

The sensitivity analysis indicates that the results from the cost benefit analysis are robust. The He Toki ki te Mahi initiative is delivering economic benefits above the costs of its public funding. These benefits are being produced by some of the participants shifting from other industries to the relatively high productivity construction industry and from some participants gaining higher level skills as a result of engaging in apprenticeships.

It is likely that the benefits considered in this analysis will ripple out though whānau, both in the present and in the future. This is a consequence of success in the Whānau Ora goal of whānau being "economically secure and successfully involved in wealth creation". The AERU has not attempted to quantify these ripple effects, which reinforce the conclusion that considerable value is being created through this initiative.

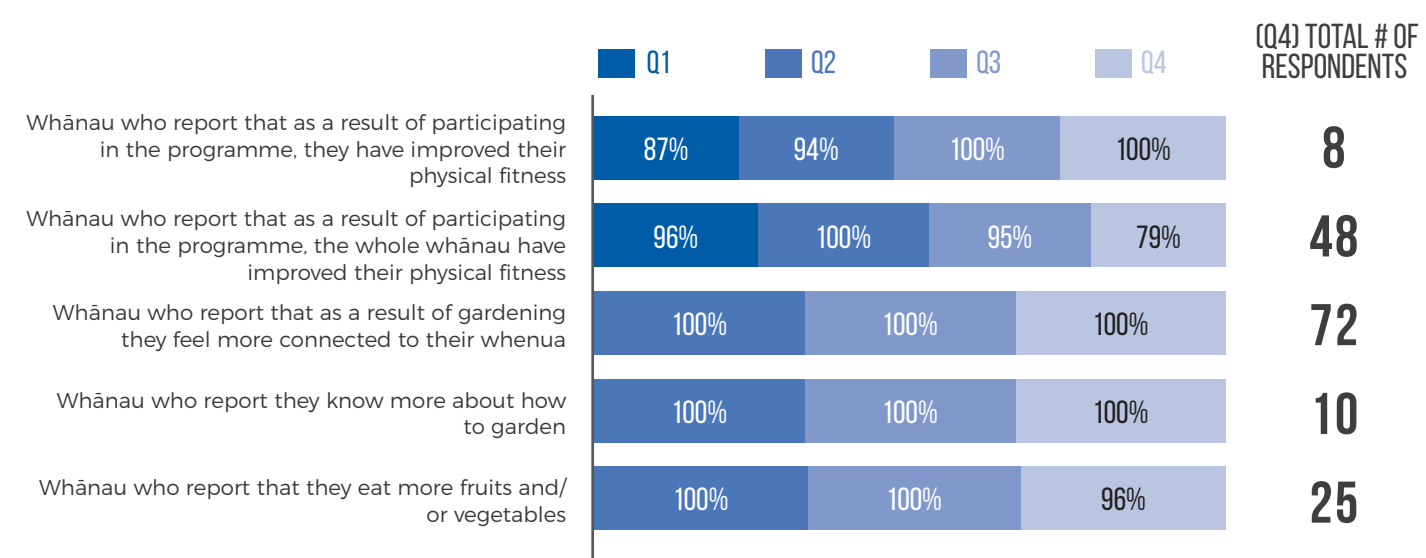
HEALTH AND WELLBEING

Health and wellbeing are interconnected facets of Whānau Ora, epitomised in Pou Rua of the Whānau Ora Outcomes Framework: Whānau are living healthy lifestyles. Representing physical and mental health in conjunction with a sense of life satisfaction, this impact area is the most populated in terms of whānau aspirations. Initiatives achieving impacts that are primarily health and wellbeing focused are diverse including: a kaupapa Māori gym, rongoa practitioners and health research.

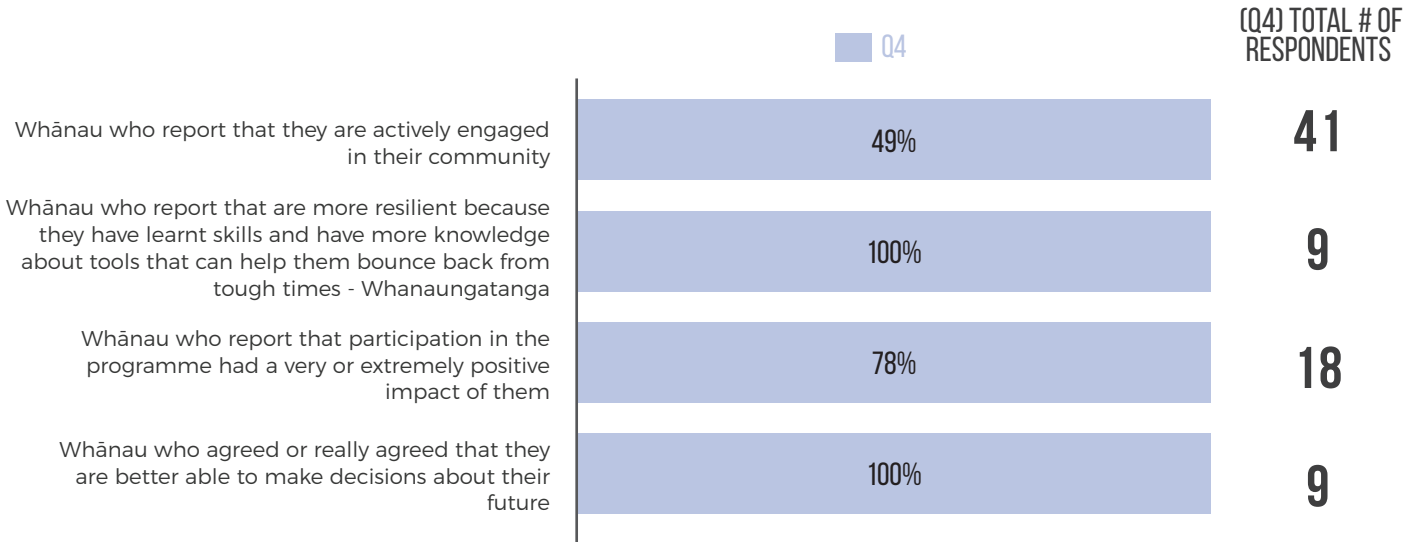


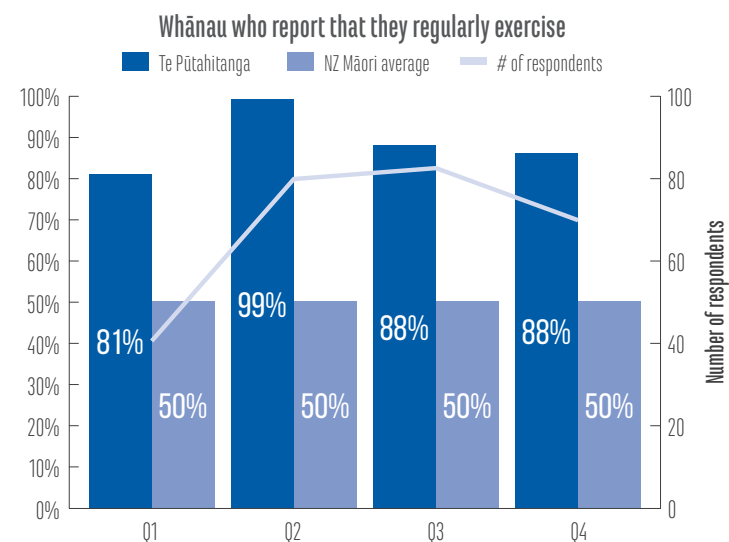
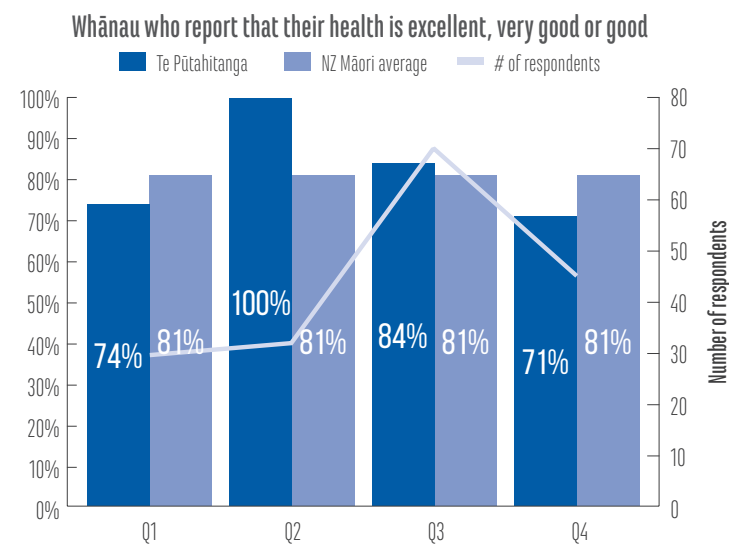
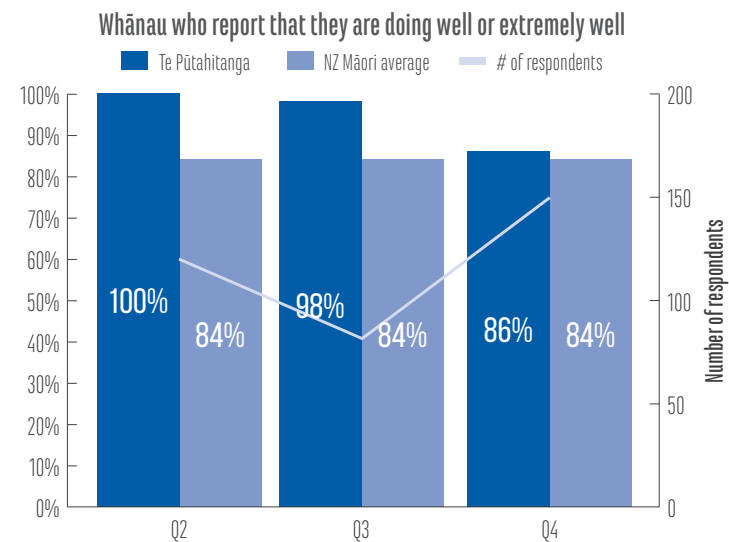
The OECD Compendium of Wellbeing indicators defines the value of health and wellbeing as “People’s health is one of the most valued aspects of people’s life. Surveys in many countries consistently found that people put health status, together with jobs, at the top of what affects their living conditions. People’s health status matter in itself, but also for achieving other dimensions of well-being, such as having good jobs and adequate income, being able to participate as full citizens to community life, to socialise with others, to attend school and adult education”. OECD 2011.

A number of Te Pūtahitanga o Te Waipounamu initiatives focus on improving health outcomes for whānau. The chart below presents a range of performance measures used by our initiatives to track their performance.



A number of Te Pūtahitanga o Te Waipounamu initiatives focus on improving wellbeing outcomes for whānau. The chart below presents a range of performance measures used by our initiatives to track their performance.





HALE COMPOUND CONDITIONING



An example of the impacts being achieved through Te Pūtahitanga o Te Waipounamu investment: Hale Compound Conditioning is a whānau centred, kaupapa Māori gym. Starting out in the garage of founders Corey and Manu Hale, The gym has grown in membership and accessibility leading to opening of a permanent facility located servicing over 130 whānau.

Born out of a desire to make a positive impact in the lives of whānau after the Christchurch earthquakes, Hale Compound Conditioning is a high impact, high touch whānau centred health and fitness organisation. They specialise in weight loss and high intensity full body conditioning provided in a whānau focused environment that creates self-belief, through harnessing the strength within whānau.

Hale Compound Conditioning is a labour of love for husband and wife team, Corey and Manu Hale. The duo previously owned and operated successful small businesses in Australia including a market food stall, beauty salon and art signs and painting creations. After living in Queensland they visited Christchurch for a family event and noticed first-hand the post-quake effects on whānau.

Hale Compound Conditioning operate a fully mobile gym service throughout Christchurch. In addition to their gym service they also co-ordinate health, wellbeing and nutrition workshops with other health professionals that are passionate about helping whānau thrive.

Hale Compound Conditioning participated in the Te Pūtahitanga o Te Waipounamu Hothouse event in 2014. Over the last four years, Corey and Manu have made many sacrifices and commitments to champion the health and wellbeing of whānau. Along the way, Corey and Manu completed a ten week accelerator programme called Te Pāpori Whakatere Incubator which Te Pūtahitanga commissioned to help whānau develop and grow their businesses.

Starting the business in February 2013 from their garage in response to whānau demand, membership grew to over 130 members and a waitlist. It is the preferred Māori fitness provider in Christchurch with the three National Kapa Haka representative groups commencing training in early 2016 in preparation for Te Matatini.

Hale Compound Conditioning's first major goal was to create a programme that was fun yet challenging while offering their service in a supportive, caring and uplifting environment. They originally ran group training sessions on Saturday and Sunday mornings, to try and break the habit created around binge drinking.

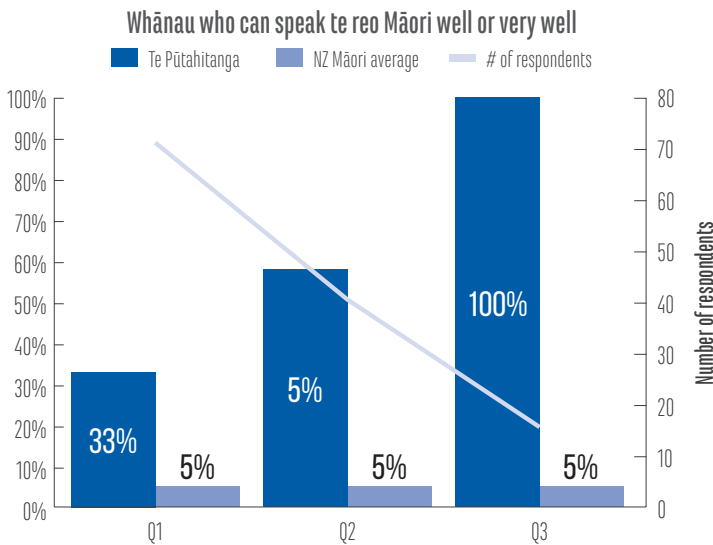
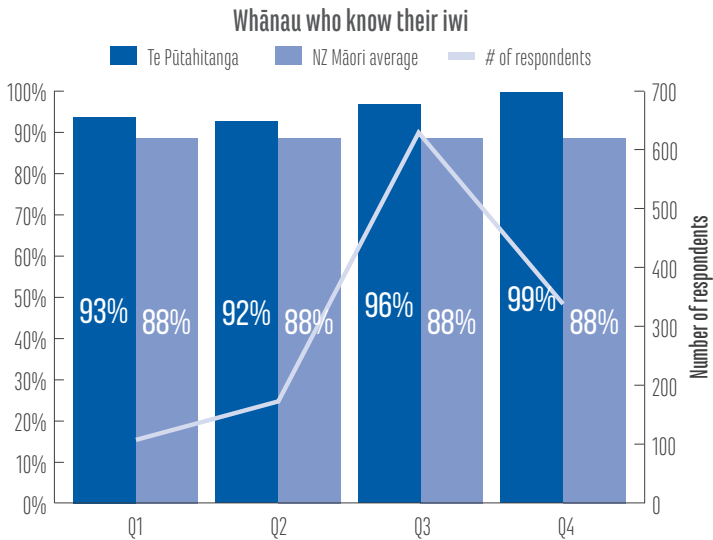
Their next vision is establishing the first kaupapa Māori gym in Ōtautahi. While it has been a long journey and not without its hurdles for Corey and Manu, their vision, is coming to fruition with the official opening of the Hale Compound Conditioning's standalone gym in September 2017.



CULTURE AND IDENTITY

While all initiatives invested in by Te Pūtahitanga o Te Waipounamu have a cultural aspect, there are a significant number of Initiatives that focus on strengthening culture and identity. These initiatives are diverse including te reo Maori, tikanga and kawa, and connection to whenua and whakapapa. Nearly one third of commissioned initiatives are whenua based.

Whenua and a sense of tūrangawaewae are key to Māori identity. Māori have a deep-seated connection to land – a sense of being of the land or one with the land – and this potentially provides a basis for a very strong sense of identity. Gaining increased cultural fluency and the knowledge that comes with it, develops strong, positive identities. The process of re-connecting with language, protocols, history and worldview is different for different people. It may happen through joining a kapa haka group, pursuing an interest in whānau and whakapapa, or through a focus on whenua. John Reid 2017



Research shows that there is a strong connection between wellbeing and confidence in Māori culture and identity. A secure cultural identity is considered to be an important factor in recovery and improvement of wellbeing indicators. The charts below present a sample of aggregated performance measures across a wide range of Te Pūtahitanga’s initiatives.

	Q1	Q2	Q3	Q4	(Q4) TOTAL # OF RESPONDENTS
Whānau who report that as a result of the cultural aspects of the programme, they feel an increased connection to Te Ao Māori	100%	97%	100%	100%	32
Whānau who are more confident with respect to their culture	52%	89%	99%	95%	99
Whānau (tauirā) report increased knowledge and confidence in te reo me ona tikanga	100%		100%		385
Whānau who report they are more motivated to act as kaitiaki of the wellbeing of their whenua	83%		78%		18
Whānau who report they know more about whakawhanaungatanga		100%			17
Whānau who report that their knowledge of their iwi increased as a result of participating in this project		100%			25
Whānau who report they are more confident with respect to engaging in cultural activities		78%			18



OMAKA MARAE

RANGITANE O WAIRAU AND NGĀTI APA KI
TE RĀ TO IWI - BLENHEIM

*“He tangata akona ki te marae, tau ana”
A person who is nurtured on the marae,
stands in the world with confidence*



Omaka Marae has championed the revival and proliferation of te reo Māori in the Marlborough community. Developing a variety of marae based initiatives, Omaka Marae is addressing a community need and demand for increased access to te reo Māori learning opportunities.

In 2014, Omaka Marae submitted four mini proposals in the first funding round. Each proposal described a cornerstone of the strategic direction the marae members and whānau have been moving towards for the past 25-30 years. This has culminated in the vision “He Pa Ora, He Pa Wananga - a thriving, culturally strong and well-connected whānau through a thriving and sustainable living and learning marae.” The four strategic pou (which are the key themes of their four proposals) are:

- The establishment of a marae-based after school programme;
- The investigation of the establishment of a Kura Māori;
- The establishment of a Whare Tu Taua/Hakinakina; and
- The development of a Māori cuisine and marakai products enterprise which aims to generate income for the marae and create employment opportunities for whānau.

Omaka Marae has 300 members that aspire to grow their cultural capacity through learning and wananga opportunities on the marae. As well as kapa haka sessions, the establishment of a marae based after school programme ‘Pa Kids’ has provided more opportunities for whānau to come together to build their cultural capability. The proposed Whare Hākinakina aims to build whānau health and wellbeing through kaupapa activities such as taiaha, waka ama and non kaupapa activities such as boxing and jujitsu. The proposed Māori cuisine and mara kai products enterprise aims to create employment opportunities for whānau.

Omaka Marae subsequently established Pa Kids in 2015, a pilot programme that teaches children about Māori language and culture as a “stepping stone” to setting up a Māori school in Marlborough. That dream is now being realised with the first bilingual school in the Marlborough region due to open at Omaka Marae in Term One 2018.

Pa Kids, an unfunded programme was run through the support of parents and voluntary coordinators. There were 14 children on the course between the ages of 2 and 10. Pa Kids helps to normalise te reo Māori and tikanga Māori while fostering and strengthening the cultural awareness and identity of the kids. Pa Kids was a “stepping stone” for expanding the programme and setting up a Māori school. Supported by Te Pūtahitanga o Te Waipounamu, Omaka Marae investigated the feasibility of establishing a Māori school receiving \$1 million in funding from the Ministry of Education in June 2017, Te Pā Wananga, the first bilingual school in the Marlborough region is due to open in Term One, 2018. The kura proposal has arisen in relation to the concerns about inequitable access’ to kaupapa Maori/hapu/whānau education provisions in the wider Blenheim /Marlborough region. The whānau sought to provide an iwi-based curriculum within the designated special character under s156, of the Education Act 1989.

WHĀNAU ORA NAVIGATORS

“The reason I enjoy being a navigator is for the rewarding feeling you get when seeing whanau making positive changes in their life. I notice them gaining confidence in their abilities and becoming self-manageable and less reliant on services. These changes can be as little as getting their drivers licence to planning the opening of their own business. I thoroughly enjoy helping people and this is the perfect job for this”.
Michaela Baker, Whānau Ora Navigator



Te Pūtahitanga o Te Waipounamu is allocated 16 Whānau Ora FTE’s as per the Outcome Agreement with Te Puni Kokiri. However, as at 30 June 2017, Te Pūtahitanga o Te Waipounamu has allocated 48 Whānau Ora Navigator FTE’s across 27 host agencies within Te Waipounamu.

The additional 32 FTE contracts as navigators was outside of the original TPK allocation; and came in response to the General Partnership Board request to focus on how best to achieve the high needs approach articulated by the Minister for Whānau Ora in the Letter of Expectations.

The role of a navigator is to be a guide for whānau, to assist whānau in making their way through that maze that life can be at times. Whānau Ora Navigators build strong relationships with whānau to empower and support whānau in their journey. All Navigators are trained in the use of PATH planning, and all whānau develop a PATH plan as part of their engagement with Navigators.

As at 30 June 2017, 42 Whānau Ora Navigators had been recruited across Te Waipounamu with the remaining 6 FTE yet to be recruited by host agencies.



“To be involved with Te Putahitanga has opened a world of opportunity for navigators to support whānau to aspire to greatness! It is a great privilege to be privy to the intricate inner workings of whānau and a humbling experience to be welcomed into this space. Watching courage, confidence, self- esteem and the permission to dream, grow within a whānau is truly an awe inspiring process that as a navigator is the success that can’t be documented, explained or even quantified.”
Serena Lyders, Navigator Manukura

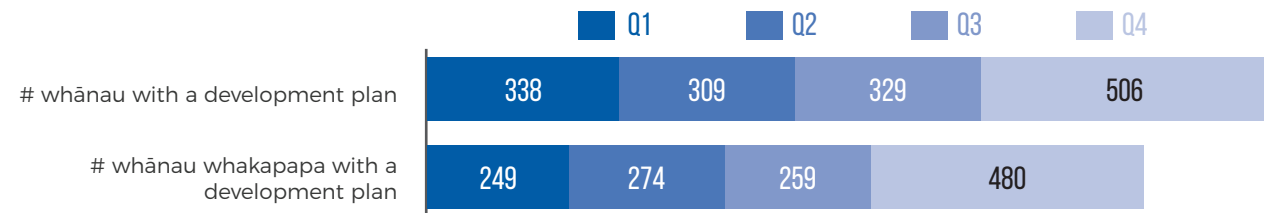
Table 1 - Number of whānau and individuals engaged by navigators as at 30 June 2017

REGION	WHĀNAU	INDIVIDUALS	NAVIGATORS
Murihiku	74	163	6
Otakou	126	187	6
Tai Poutini	33	73	3
Te Tau Ihu	145	200	7
Waitaha	402	684	20
Total	780	1307	42

Key areas of support provided by Whānau Ora Navigators:

- Helping whānau to source quality, affordable accommodation;
- Supporting whānau to obtain a driver's license. This is particular prominent amongst rangatahi where the lack of a licence can restrict employment opportunities;
- Assisting whānau to become work ready and source potential employment;
- Assisting whānau with meeting basic needs such as food;
- Supporting whānau through relationship difficulties with partners, whānau and children;
- Supporting whānau with health issues. Mental health and anxiety issues are particularly prominent in Christchurch and are largely earthquake related.
- Advocacy and support when engaging with WINZ and other governmental departments; and
- Support whānau with financial literacy including budgeting.

The chart below shows the number of whānau members with a development plan.

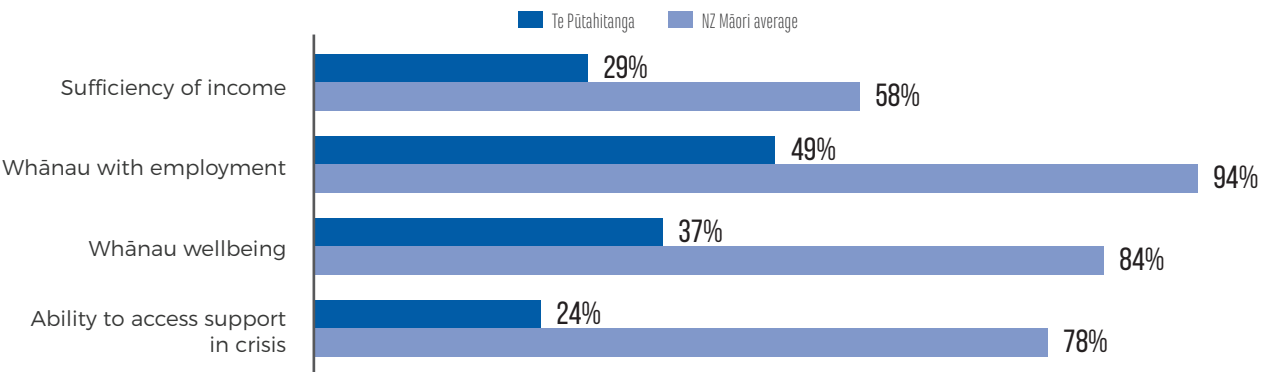


ASSESSMENT OF NEED

Te Pūtahitanga recognises that many factors contribute to whānau wellbeing. We utilise a range of indicators to determine the initial state of whānau wellbeing at the start of their journey with a Whānau Ora Navigator and identify areas for development.

The baseline information we have collected to date shows that the majority of whānau are in a crisis state when they first meet with Whānau Ora Navigators

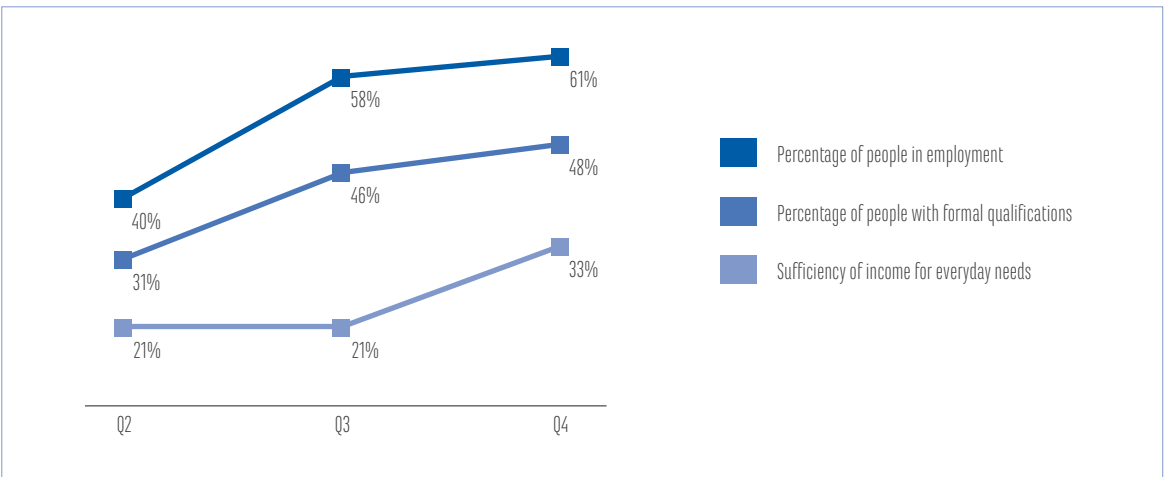
We compared their initial indicators with New Zealand Māori averages and found significant discrepancies, highlighting the urgent need for support and assistance.



The following section provides an overview of the outcomes achieved by the Whānau Ora Navigators across various outcome categories. These charts show aggregate information of whānau that have been working with the navigators over the last three quarters.

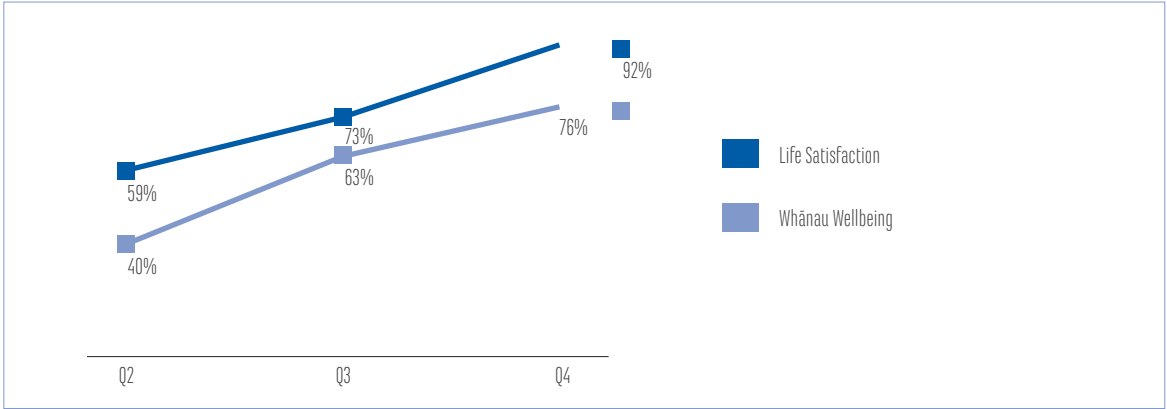
ECONOMIC

The chart below presents a range of performance measures used by the Whānau Ora Navigators to track whānau progress over time.



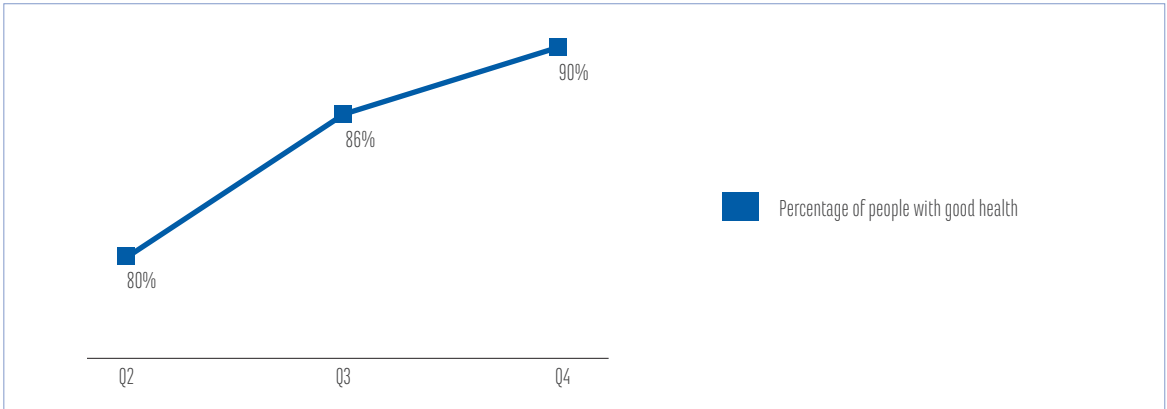
WELLBEING

The chart below presents a range of performance measures used by the Whānau Ora Navigators to track whānau wellbeing over time.



HEALTH

The chart shows the progress whānau made in the area of health.



WĀHINE AND TĀNE'S STORY

Wahine* is a 32 year old Māori woman, and Tane* is a 41 year old Māori man. Between the couple they have a blended whānau of six tamariki. Wahine has two tamariki who live in Te Ika-a-Maui with their father, Tane has two tamariki who live with their mother in Te Ika-a-Maui. The youngest child has been whāngai to Wahine's niece, the second youngest child is being cared for by the Tane's sister. Tane was raised in a gang environment, where alcohol and drugs were common. Wahine was brought up by her grandmother, in a harsh environment with alcohol and drug issues.

Both Wahine and Tane were referred to a Whānau Ora Navigator for outreach support by Oranga Tamariki. Wahine and Tane have a history of alcohol and drug abuse. A Family Group Conference was called three months ago, with an whānau plan put into place and to be reviewed in six months.

Wahine and Tane are determined to achieve their whānau plan. With the support of a Whānau Ora Navigator, they want their whānau plan to be achievable, with good outcomes, so they can work towards the return of their tamariki.

Wahine and Tane's Whānau Ora Navigator support the couple through regular visits to the whānau home beginning with weekly and then fortnightly visits. The Navigator has also supported the couple to develop short term goals, helping the whānau to plan out their goals and aspirations. The relationship between the couple and the Whānau Ora Navigator is built on trust and whanaungatanga with regular contact and korero. The Whānau Ora Navigator supports the couple when engaging with Oranga Tamariki, alcohol and drug counsellors and, other services.

Wahine and Tane are actively pursuing their goals and aspirations. Some highlights of their achievements:

- Enrolled to attend a 8 week alcohol and drug programme;
- Attend fortnightly alcohol and drug, and anger management meetings;
- Tane completed a Driving While Impaired programme;
- Wahine regularly attends the gym;
- Wahine and Tane are drug free;
- Alcohol consumption has been considerably reduced;
- Organised time to spend with their youngest child; and
- Are in regular contact with their children and whānau;

Wahine and Tane are working hard to achieve their goals and aspirations. Their commitment to their whānau is an inspiration. Their Whānau Ora Navigator is proud of their achievements and feels privileged to be a part of their whānau transformation.

*Names have been changed.

GENERAL PARTNERSHIP BOARD



TREVOR TAYLOR: CA, CMINSTD

GPL - CHAIR GENERAL PARTNER LTD

Trevor was appointed to the Board of the GPL in December 2015 and took on the role as Chair in 1 July 2017. Trevor was born in Dunedin and in his late teens moved to Wellington where he resides. Trevor is a qualified Chartered Accountant and a Chartered Member of the NZ Institute of Directors. Trevor has wide ranging senior executive and governance experience covering the private, public, local government, health, NFP Chair of Wellington Free Ambulance Trust; Trustee of Life Flight Trust; Board Member and Chair of the Finance and Audit Committee of Compass Health; Board Member, Chair of the Sport Funding Committee, Chair of the Health and Safety Committee and member of the Audit and Finance Committee of the NZ Olympic Committee; Board Member of Surf Life Saving NZ; Independent Board Member and Chair of the Governance and Risk Committee of Greyhound Racing NZ and a member of the Advisory Board of ĀKAU a Kaikohe based start-up Social Enterprise Business. Previous governance roles were in the energy and construction-transport sectors.

Trevor's initial career was within the Energy Sector where he spent 25 years working for Petrocorp, Fletcher Challenge Petroleum, Southern Petroleum and the Electricity Corporation of New Zealand. Following which Trevor worked for 14 years in the NFP sector as the CEO of the Outward Bound Trust of NZ.



GLENICE PAINE

CHAIR - GPL PERFORMANCE AND REMUNERATION COMMITTEE

Glenice was appointed to the Board of the GPL in April 2017. Previously a member of the founding Te Putahitanga Te Taumata Board, she has a background in the conservation and resource management fields and was recently appointed to the Environment Court as Deputy Commissioner. Glenice has held many governance positions and has gained considerable experience through her tenure as Tumuaki (Chair) of Nga Kaihautu Tikanga Taiao, a Māori Advisory Committee to the Environmental Protection Authority, and Chair of Te Atiawa Trust.

She is currently a member of the Biosecurity 2025 Strategy Steering Group, Chair of the Kahui Māori Biological Heritage – National Science Challenge and interim Chair of Te Tira Whakamataki (The Māori Biosecurity Network).



DONOVAN CLARKE

CHAIR FINANCE, AUDIT AND RISK COMMITTEE

Donovan was appointed as a Director for Te Pūtahitanga o Te Waipounamu in December 2015. He is the current chair of the Finance, Audit and Risk committee. He is an experienced Director with Governance experience across multiple sectors. Donovan has a passion and commitment to improving Māori health outcomes. He has a vision for tāne, that is to "stand up" and be the leaders of their whānau, that's Whānau Ora.

Born and bred in Murihiku, Donovan's parents like so many others travelled south in the 60's and 70's in seek of employment...and stayed. He grew up around Murihiku marae, Te Rau Aroha and Nga Hau e Wha and has fond memories of his childhood. Donovan has a Master's in Business from Otago University and is the CEO of Manaia Health PHO in Whangarei.



LISA TUMAHAI

GENERAL PARTNER LTD

Lisa is of Ngai Tahu, Tainui and Ngāti Kahungunu descent. She has a Bachelor of Commerce. Lisa was appointed as a director of Te Putahitanga in December 2015, prior to that Lisa was the chair of Te Taumata. Lisa is currently the Kaiwhakahaere of Te Runanga o Ngai Tahu.

Prior to taking on a full time governance role for Ngai Tahu Lisa was a Portfolio Manager for Canterbury District Health Board. Lisa is a Trustee on West Coast PHO, a Member of the NZ Police Commissioners Māori Focus Forum, and holds other community and commercial governance roles. Lisa is an executive member of her Papatipu Runanga Ngāti Waewae of Te Tai Poutini.

TE TAUMATA



MOLLY LUKE CHAIR

TE RŪNANGA O NGĀTI RĀRU



TAKU PARAI DEPUTY CHAIR

TE RŪNANGA O TOA RANGATIRA INC



JO MCLEAN

TE RŪNANGA O NGĀI TAHU



GENAMOSESTEKANI

TE RŪNANGA O NGĀTI KUIA TRUST



TOA WAAKA

NGĀTI KOATA TRUST



JANIS DE THIERRY

TE RŪNANGA O RANGITANE O WAIRAU



TE WARE RURU HARVEY

TE ĀTIAWA TE WAKA-A-MĀUI TRUST



ROB MCKEWEN

NGĀTI TAMA KI TE WAIPOUNAMU TRUST



HINEMOA CONNER

NGĀTI APA KI TE RĀ TŌ CHARITABLE TRUST

COMMISSIONING ADVISORY PANEL 2016/17



DR LORRAINE EADE

NGĀTI RĀRU AND NGĀTI TOA
RANGATIRA



DAME TARIANA TURIA

NGA WAIRIKI, NGĀTI APA, WHANGANUI,
TUWHARETOA, NGA RAU



MALCOLM MORRISON

BA/LLD (VICTORIA) DIRECTOR AND
PRINCIPAL CONSULTANT FOR EMPOWER
ADVISORY SERVICES LIMITED

Dr Lorraine Eade, who chairs the panel, is Business Development Manager – Te Waka a Māui – for Westpac. She was previously the director of the Marlborough Children's Team. Dr Eade has also been employed with Canterbury District Health Board and before that was the Mental and Māori Health Portfolios manager at Marlborough District Health Board.

Lorraine's impressive array of qualifications include: a Bachelor of Business; Bachelor of Applied Science (Psychology Major); Master of Arts (Psychology); and most recently, PhD Philosophy (Te Tau Ihu Māori Mental Health). Lorraine was the first General Manager for Ngāti Rārua Iwi Trust from 1995 to 2001, and has served as a Director on both the Hauora, and fishing company Te Tao Tangaroa Ltd.

Hon Dame Tariana Turia was the inaugural Minister for Whānau Ora, having retired in 2014 after 18 years as a Member of Parliament. Her ministerial portfolios included Health, Employment, Housing, Social Development, Child, Youth and Family, Community and Voluntary Sector, Disabilities. Dame Tariana is the Patron of the Whanganui YWCA; Patron of New Zealand's Weight-loss Surgery Trust and a Mentor for ABI Rehabilitation New Zealand. She is also the Chair of the Parihaka Settlement Trust, a Pou for the North Island Whānau Ora Commissioning Agency, Te Pou Matakana; and a Life-member of CCS Disability Action.

During her significant contribution as a Minister two of her greatest achievements are in Whānau Ora and tobacco reform. Whānau Ora represents a transformation in the way services are designed and delivered, contracts arranged and providers work together. It is a bold and innovative approach which places the aspirations and outcomes for whānau at the centre.

Malcolm is a second generation kiwi both sides of his family are native Gaelic speakers from the Isle of Lewis in the Western Hebrides of Scotland.

Malcolm formed Empower AS to provide a range of outcome-based contracting, procurement (including developing fit-for-purpose purchasing frameworks and contestable application processes, change management and advisory services to a variety of clients. Malcolm provides a combination of commercial and legal skills to provide strategic legal, procurement advice, contestable application process design and implementation, project leadership and change management services to central government agencies in New Zealand.

STAFF



RONGO BAKER

CONTRACT ASSISTANT



JESSICA BENSON

SUICIDE PREVENTION COORDINATOR



RANIERA DALLAS

SUICIDE PREVENTION ADVISOR



GINA LEE DUNCAN

CONTRACT ADVISOR



MAANIA FARRAR

COMMISSIONING MANAGER



TRISHA HARRISON-HUNT

CONTRACT ADVISOR



BAILEY HORITEPA-RAUMATI

KAIARAHĪ / RECEPTIONIST



PARI HUNT

NAVIGATOR COORDINATOR



RAWA KARETAI

BOARD SECRETARIAT



MAIRE KIPA

NAVIGATOR TEAM LEADER



HELEN LEAHY

POUARAHĪ / CHIEF EXECUTIVE



SERENA LYDERS

NAVIGATOR MANUKURA



TE RA MORRIS

CONTRACT ADVISOR



ARIANA NGARUHE

NAVIGATOR MANUKURA



RANAE NIVEN

SENIOR COMMUNICATIONS ADVISOR



VANIA PIRINI

CONTRACT ADVISOR



BEN RERITI-JONES

INFORMATION ANALYST



HAYDON RICHARDS

INNOVATIONS DIRECTOR



OLGA SINGH

DATA ANALYST



JULIANNA TYLER

SENIOR ADMINISTRATOR

TE PŪTAHITANGA O TE WAIPOUNAMU LIMITED
PARTNERSHIP

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2017

TE PŪTAHITANGA O TE WAIPOUNAMU LIMITED PARTNERSHIP

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PARTNERS' APPROVAL OF FINANCIAL STATEMENTS

For the Year Ended 30 June 2017

AUTHORISATION FOR ISSUE

The General Partner authorised the issue of these financial statements on 31 October 2017.

APPROVAL BY GENERAL PARTNER

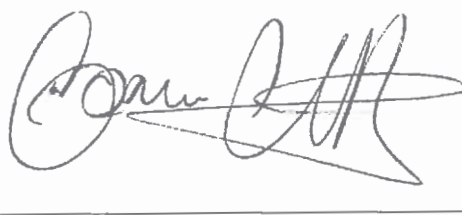
The General Partner is pleased to present the financial statements of Te Pūtahitanga o Te Waipounamu Limited Partnership for the Year Ended 30 June 2017 on pages 4 to 14.

For and on behalf of the General Partner, Te Pūtahitanga o Te Waipounamu GP Limited
31 October 2017

Chair of Te Pūtahitanga o Te Waipounamu General Partner

Director: 

Board Member, Te Pūtahitanga o Te Waipounamu General Partner

Director: 

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

For the Year Ended 30 June 2017

		2017	2016
		\$	\$
	Notes		
Income Received			
Te Puni Kōkiri		13,476,600	8,340,061
Ministry of Social Development		200,000	0
Other Income		191,476	53,063
Interest Received		97,060	101,203
		<u>13,965,136</u>	<u>8,494,327</u>
Add: Contractual Funds brought forward		984,666	2,448,879
Less: Contractual Funds not yet earned		(1,817,583)	(984,666)
Net Operating Income	2.1	<u>13,132,219</u>	<u>9,958,540</u>
Operating Expenditure			
Commissioning Payments	2.2	(10,016,244)	(7,609,743)
Personnel Expenses		(1,565,295)	(1,050,052)
Office Expenses		(96,867)	(64,845)
IS/IT Expenses		(109,739)	(90,847)
Depreciation	1.3	(2,756)	(3,052)
Occupancy Expenses		(288,963)	(215,549)
Communication Expenses		(16,150)	(12,712)
Insurance		(11,083)	(11,472)
Travel Expenses		(285,027)	(173,307)
Vehicle Expenses		(60,437)	(35,742)
Professional Charges		(163,781)	(434,841)
Business Promotional & Sponsorships		(196,365)	(99,911)
Bank Charges		(2,784)	(712)
Board Expenses		(142,409)	(115,744)
Hui & Koha Costs		(40,340)	(19,886)
		<u>(12,998,240)</u>	<u>(9,938,415)</u>
Surplus for the Year		<u>133,979</u>	<u>20,125</u>
Other Comprehensive Revenue and Expense		0	0
Total Comprehensive Revenue and Expense		<u>133,979</u>	<u>20,125</u>

These statements need to be read in conjunction with the Notes to the Financial Statements attached

STATEMENT OF CHANGES IN PARTNERS CAPITAL
For the Year Ended 30 June 2017

	2017	2016
	\$	\$
Balance as at start of the period	20,125	0
Surplus for the year allocated to Limited Partners	133,979	20,125
Other Comprehensive Revenue and Expense for the Year	0	0
Total Comprehensive Revenue and Expense for the Year	154,104	20,125
Balance as at end of period	154,104	20,125



STATEMENT OF FINANCIAL POSITION
As At 30 June 2017

	Notes	2017	2016
		\$	\$
Current Assets			
Cash and Cash Equivalents	1.1	3,377,000	2,976,605
Receivables	1.2	202,964	342,240
Resident Withholding Tax Refund Due		63,472	33,377
Total Current Assets		3,643,436	3,352,222
Non-Current Assets			
Plant and Equipment	1.3	5,731	8,487
Total Non-Current Assets		5,731	8,487
Total Assets		3,649,167	3,360,709
Current Liabilities			
Payables and Accruals	1.4	1,594,300	2,310,767
Employee Entitlements		83,180	45,151
Contractual Income Received in Advance		1,817,583	984,666
Total Current Liabilities		3,495,063	3,340,584
Non-Current Liabilities		0	0
Total Liabilities		3,495,063	3,340,584
Net Assets		154,104	20,125
Partnership Equity			
Partners Equity		154,104	20,125
Total Equity		154,104	20,125



STATEMENT OF CASH FLOWS

For the Year Ended 30 June 2017

	2017	2016
Notes	\$	\$
Cash Flows from Operating Activities		
Cash receipts from Funders	13,844,246	8,398,869
Cash paid to Suppliers, Providers and Employees	(13,580,469)	(8,616,971)
Interest received	97,060	101,203
Goods & Services Tax Received / (Paid)	39,558	(20,231)
Net Cash Inflow / (outflow) from Operating Activities	400,395	(137,130)
Net Increase / (Decrease) in Cash and Cash Equivalents	400,395	(137,130)
Cash and Cash Equivalents at 1 July	2,976,605	3,113,735
Cash and Cash Equivalents at 30 June	3,377,000	2,976,605

These statements need to be read in conjunction with the Notes to the Financial Statements attached



NOTES TO THE FINANCIAL STATEMENTS

REPORTING ENTITY

Te Pūtahitanga o Te Waipounamu Limited Partnership is a Limited Partnership registered in New Zealand under the Limited Partnerships Act 2008.

The partnership is a not for profit public benefit entity for the purposes of financial reporting in accordance with the Financial Reporting Act 2013 and is domiciled in New Zealand. Its principal service is to invest in building sustainable whānau capability across Te Waipounamu.

BASIS OF PREPARATION

The financial statements have been prepared:

- in accordance with Generally Accepted Accounting Practice in New Zealand ("GAAP"). They comply with NZ Public Benefit Entity Reduced Disclosure Regime accounting standards ("PBE Standards RDR") as appropriate for Tier 2 not for profit public benefits entities, for which all reduced disclosure regime exemptions have been adopted.

The entity qualifies as a Tier 2 reporting entity on the basis that it does not have public accountability and for the two most recent reporting periods it has had between \$2M and \$30M operating expenditure.

- on the basis of historical cost.
- The financial statements are presented in New Zealand Dollars (\$) which is the controlling entity's functional and presentation currency. There has been no change in the functional currency of the entity during the year.

The Financial Statements were authorised for issue by the directors on 31 October 2017.

CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements requires management to exercise its judgement in applying the entity's accounting policies.

Estimates and judgements are reviewed by management on an on-going basis, with revisions recognised in the period in which the estimate is revised and in any future periods affected

ACCOUNTING POLICIES

Accounting policies that are relevant to the understanding of the financial statements and summarise the measurement basis are provided throughout the notes to the financial statements where applicable. The remaining accounting policies are provided below. The accounting policies have been consistently applied to the periods presented in these financial statements.

Revenue

Revenue is the fair value of the consideration received or receivable, net of GST, discounts and rebates. Revenue is recognised when it is probable that the economic benefits will flow to the entity and that it can be reliably measured. Revenue from services is taken to the comprehensive revenue and expense when the performance obligations are achieved. Interest income is recognised on a time proportion basis using the effective interest method.

Goods and Services Tax

Revenues, expenses, assets and liabilities are recognised exclusive of goods and services tax (GST), except for receivables and payables which are recognised inclusive of GST where applicable.

Impairment of Assets

At each reporting date, the entity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).



Section 1: Analysis of Assets and Liabilities

1.1. CASH AND CASH EQUIVALENTS

	2017	2016
	\$	\$
ANZ National Bank – Cheque Account ⁽¹⁾	3,325,625	50,569
ANZ National Bank – Call Account ⁽¹⁾	51,375	2,926,036
	<u>3,377,000</u>	<u>2,976,605</u>

(1) Interest is received on balances in funds on a daily basis at a current rate of 2.25% (June 2016: 2.75%) and charged on overdrawn balances on a daily basis at a floating rate currently 9.50% (June 2016: 16.40%).

Recognition and measurement

Cash and cash equivalents includes cash in hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less.

Cash flows are included in the Statement of Cash Flows net of Goods and Services Tax.

1.2. RECEIVABLES

Trade Receivables	8,879	11,570
GST Receivable	194,085	330,670
	<u>202,964</u>	<u>342,240</u>

Recognition and measurement

Trade and other receivables arise in the ordinary course of business and are recognised at the original invoice amount less any provision for doubtful debts. They are subsequently measured at amortised cost (using the effective interest method) less any provision for impairment. No interest is charged on trade receivables.

Receivables are reviewed on an individual basis to determine whether any amounts are unrecoverable and a specific provision is made. The provision for doubtful debts is the estimated amount of the receivable that is not expected to be paid. Debts known to be uncollectible are written off as bad debts to the comprehensive revenue and expense immediately.

1.3. PLANT AND EQUIPMENT

Key judgements and estimates

Plant and equipment of the entity is reviewed for any indication of impairment on an annual basis. If an indication of impairment exists, the recoverable value of the plant and equipment needs to be assessed.

	Office Equipment at Cost	Computer Equipment as Cost	Total
	\$	\$	\$
Net book value at 30 June 2016	6,383	2,104	8,487
Additions / (Disposals)	0	0	0
Depreciation Expense	1,617	1,139	2,756
Closing balance at 30 June 2017	<u>4,766</u>	<u>965</u>	<u>5,731</u>

1.3. PLANT AND EQUIPMENT continued

	Office Equipment at Cost	Computer Equipment as Cost	Total
	\$	\$	\$
Cost	8,087	3,452	11,539
Less Accumulated Depreciation	3,321	2,487	5,808
Net book value at 30 June 2017	<u>4,766</u>	<u>965</u>	<u>5,731</u>

Recognition and Measurement

Plant and equipment are stated at cost less depreciation and impairment losses.

Depreciation

Depreciation is charged to write down the value of the asset on straight line basis to an estimated residual value over their economic lives. Land and work in progress are not depreciated. Estimated useful lives are as follows:

Office Furniture and Equipment	5 years
Computer Equipment	3 years

1.4. PAYABLES AND ACCRUALS

	2017	2016
	\$	\$
Trade Payables and Accruals	1,589,852	2,305,780
Related Parties	4,448	4,987
	<u>1,594,300</u>	<u>2,310,767</u>

Recognition and measurement

Accounts payable are recognised when the entity becomes obliged to make future payments resulting from the purchase of goods and services.

No interest is charged on the trade payables. The entity has financial risk management policies in place to ensure that all payables are paid within the credit timeframe.

Section 2: Financial Performance

2.1. INCOME RECEIVED

	2017	2016
	\$	\$
Exchange Revenue	12,843,683	9,804,274
Non-Exchange Revenue	288,536	154,266
Net Operating Income Received	13,132,219	9,958,540

Exchange transactions are where one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services or use of assets) to another entity in exchange.

Non-exchange transactions are not exchange transactions. An entity either receives value from another entity without directly giving approximately equal value in exchange, or gives value to another entity without directly receiving approximately equal value in exchange.

Recognition and measurement – Grants and External Funding

Revenues from non-exchange transactions is recognised when the entity obtains control of the transferred asset (cash, goods or services), and:

- it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably; and
- the transfer is free from conditions that require the asset to be refunded or returned to the funding entity if the conditions are not fulfilled.

To the extent that there is a condition attached that would give rise to a liability to repay the grant amount or to return the granted asset, a deferred revenue liability is recognised instead of revenue. Revenue is then recognised only once the entity has satisfied these conditions.

2.2. DIRECT COMMISSIONING EXPENDITURE

Commissioning Payments ⁽¹⁾	5,047,794	4,036,565
Commissioning Contractor and Navigator Payments ⁽²⁾	4,968,450	3,573,178
	10,016,244	7,609,743

- (1) Commissioning payments provide start-up funding to whānau initiatives with a strong prospect of generating social change against Whānau Ora Outcomes.
- (2) Navigator Positions engage directly with whānau to co-ordinate and facilitate services and opportunities to support whānau towards becoming self-managing.



Section 3: Financial Instruments

3.1. MANAGEMENT OF FINANCIAL RISKS

CREDIT RISK

Credit risk is the risk of financial loss to the Limited Partnership if a customer or counter-party fails to meet its financial obligations. The Limited Partnership’s maximum exposure is represented by the carrying amount of receivables, cash and cash equivalents.

Exposure to credit risk primarily arises from receivables which is limited due to the customer base being small and unrelated. There is no single counter-party that gives rise to significant credit risk exposure.

LIQUIDITY RISK

Liquidity risk is the risk that the Limited Partnership is unable to meet its financial obligations. This is managed by monitoring forecast and actual cash flows.



Section 4: Other

4.1. RELATED PARTIES

Shareholder entities

Te Pūtahitanga o Te Waipounamu GP Limited is the General Partner of Te Pūtahitanga o Te Waipounamu Limited Partnership.

The Limited Partners of Te Pūtahitanga o Te Waipounamu Limited Partnership are:

Name of Limited Partner	% of equity interest	
	2017	2016
Ngāti Apa ki Te Rā To Charitable Trust	11.11%	11.11%
Ngāti Koata Trust	11.11%	11.11%
Kaikaiawaro Charitable Trust Board	11.11%	11.11%
Ngati Rarua Iwi Trust	11.11%	11.11%
Te Rūnanga a Rangitane o Wairau Inc.	11.11%	11.11%
Ngāti Tama ki Te Waipounamu Trust	11.11%	11.11%
Te Rūnanga o Toa Rangatira Incorporated	11.11%	11.11%
Ngāi Tahu Development Corporation Limited	11.11%	11.11%
Te Atiawa o Te Waka-a-Māui Limited	11.11%	11.11%

Transactions with related parties involving shareholder entities

There have been transactions with related parties during the year. All related party transactions were on an arm's length basis.

The related party was Te Rūnanga o Ngai Tahu (as parent of the Ngāi Tahu Development Corporation Limited). The type of transaction involved was payroll and accounting services paid \$18,000 (2016: \$18,000), legal services \$18,000 (2016: \$18,000), communication services \$15,000 (2016: \$15,000), business & information support fees \$57,500 (2016: \$57,500) and HR services \$18,000 (2016: \$18,000). Included in Accounts Payable is \$4,448 owing to Te Runanga o Ngai Tahu (2016: \$4,987).

Included in board expenses for the year are Directors & Committee fees of \$87,165, (2016: 67,195).

4.2. CAPITAL COMMITMENTS

Capital commitments are those asset purchases that are contracted for at balance date but have not been recognised in these financial statements.

There were no commitments for capital expenditure at 30 June 2017 (2016: nil).

4.3. CONTINGENT LIABILITIES

A contingent liability is a liability that is not sufficiently certain to qualify for recognition on the balance sheet due to a uncertainty of future event occurring or cannot be reliably measured.

Te Pūtahitanga o Te Waipounamu maintains a \$104,817 (2016: \$nil) guarantee through ANZ to Henshaw Goodman Limited as part of the office lease at 10 Show Place.

4.4. SUBSEQUENT EVENTS

There are no events subsequent to balance date in the current year (2016: nil).

4.5. OPERATING LEASE ARRANGEMENTS

Operating leases relate to :

- Buildings 3 year term
- Motor Vehicle 3 year term

The entity does not have any options to purchase the leased assets at the expiry of the lease period.

Future commitments on operating leases are as follows:

	2017	2016
	\$	\$
Due within One Period	280,752	212,466
Due within One to Two Periods	274,806	156,779
Due within Two to Five Periods	281,798	0
Due after Five Periods	0	0
	837,356	369,245

Recognition and measurement

Operating leases are leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased items.

Operating leases payments are recognised in operating expenditure in the Statement of Comprehensive Revenue and Expense.

4.6. GOING CONCERN

Te Pūtahitanga o Te Waipounamu has secured funding from Te Puni Kokiri for a further a 3 year contract which expires in June 2020.

4.7. CHANGES IN FINANCIAL REPORTING STANDARDS

In the current year, the entity adopted all mandatory new and amended Standards and Interpretations. None of the new and amended Standards and Interpretations had a material impact on the amounts recognised in these financial statements.

We are not aware of any standards in issue but not yet effective which would materially impact the amounts recognised or disclosed in the financial statements. They will be adopted when they become mandatory.

Independent Auditor's Report

To the Partners of Te Putahitanga o Te Waipounamu Limited Partnership

Opinion	<p>We have audited the financial statements of Te Putahitanga o Te Waipounamu Limited Partnership (the 'Limited Partnership'), which comprise the statement of financial position as at 30 June 2017, and the statement of comprehensive revenue and expense, statement of changes in partners capital and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.</p> <p>In our opinion, the accompanying financial statements, on pages 4 to 14, present fairly, in all material respects, the financial position of the limited partnership as at 30 June 2017, and its financial performance and cash flows for the year then ended in accordance with Public Benefit Entity Standards Reduced Disclosure Regime.</p>
Basis for opinion	<p>We conducted our audit in accordance with International Standards on Auditing ('ISAs') and International Standards on Auditing (New Zealand) ('ISAs (NZ)'). Our responsibilities under those standards are further described in the <i>Auditor's Responsibilities for the Audit of the Financial Statements</i> section of our report.</p> <p>We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.</p> <p>We are independent of the limited partnership in accordance with Professional and Ethical Standard 1 (Revised) <i>Code of Ethics for Assurance Practitioners</i> issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' <i>Code of Ethics for Professional Accountants</i>, and we have fulfilled our other ethical responsibilities in accordance with these requirements.</p> <p>Other than in our capacity as auditor, we have no relationship with or interests in the limited partnership, except that partners and employees of our firm deal with the limited partnership on normal terms within the ordinary course of trading activities of the business of the limited partnership.</p>
Board of the General Partner's responsibilities for the financial statements	<p>The Board of the General Partner are responsible on behalf of the limited partnership for the preparation and fair presentation of the financial statements in accordance with Public Benefit Entity Standards Reduced Disclosure Regime, and for such internal control as the Board of the General Partner determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.</p> <p>In preparing the financial statements, the Board of the General Partner are responsible for assessing the limited partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of the General Partner either intends to liquidate the limited partnership or to cease operations, or has no realistic alternative but to do so.</p>
Auditor's responsibilities for the audit of the financial statements	<p>Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.</p> <p>A further description of our responsibilities for the audit of the financial statements is located on the External Reporting Board's website at: https://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-8</p> <p>This description forms part of our auditor's report.</p>
Restriction on use	<p>This report is made solely to the partners of the limited partnership, as a body. Our audit has been undertaken so that we might state to the partners those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the partners as a body, for our audit work, for this report, or for the opinions we have formed.</p>



Paul Bryden
For Deloitte Limited

Christchurch, New Zealand
31 October 2017

TE PŪTAHITANGA O TE WAIPOUNAMU LIMITED PARTNERSHIP

DIRECTORY

PARTNERSHIP OFFICE

Te Whare o Te Waipounamu
10 Show Place
Addington
Christchurch

P O Box 13-046
Christchurch

Phone: 0800 187 689

GENERAL PARTNER

Te Pūtahitanga o Te Waipounamu GP Limited

DIRECTORS OF GENERAL PARTNER, TE PŪTAHITANGA O TE WAIPOUNAMU GP LIMITED

Donovan Clarke	Appointed from 4 December 2015
Norman Dewes	Appointed ended 30 June 2017
Parekawhia Joanne McLean	Appointed ended 1 March 2017
Susan Paine	Appointed from 11 April 2017
Trevor Taylor	Appointed from 4 December 2015
Lisa Tumahai	Appointed from 4 December 2015

LIMITED PARTNERS OF TE PŪTAHITANGA O TE WAIPOUNAMU LIMITED PARTNERSHIP

Ngāti Apa ki Te Rā To Charitable Trust
Ngāti Koata Trust
Kaikaiawaro Charitable Trust Board
Ngati Rarua Iwi Trust
Te Rūnanga a Rangitane o Wairau Inc.
Ngāti Tama ki Te Waipounamu Trust
Te Rūnanga o Toa Rangatira Incorporated
Ngāi Tahu Development Corporation Limited
Te Atiawa o Te Waka-a-Māui Limited

AUDITOR

Deloitte Limited

SOLICITORS

Te Rūnanga o Ngāi Tahu Legal Counsel

BANKERS

ANZ National Bank Limited



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